FY 2017 RESULTS

Analyst Briefing

27 February 2018





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Performance Overview

- **Operating Highlights**
- 3 **Concluding Remarks**

Resilience through Perfexe 10





- Brand consolidation at unifi, reorganization of TM ONE
- #BEBAS plan launched
- Digital empowerment











FY 2017 Highlights

- > FY 2017 revenue at RM12.09bn
- ➤ Healthy Reported PATAMI growth of 19.8% at RM929.7mn; Normalised PATAMI growth of 1.8% at RM863.2mn
- > Reported EBIT was down 5.3% at RM1.1bn due to higher operating expenses and forex loss. Excluding forex loss, Normalised EBIT was at RM1.2bn
- > 9.8% TM Household penetration of unifi mobile
- Sustained Customer Satisfaction surpassed our TRIM index target of 73
- > Second interim dividend of 12.1 sen per share; totaling 21.5 sen for FY2017 or RM808.0mn, in line with **Dividend Commitment**

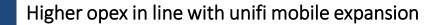
Group Results FY 2017



	Reported									
RM mn	4Q17	3Q17	% Change QoQ	4Q16	% Change YoY	FY17	FY16	% Change YTD		
Revenue	3,199.9	2,940.4	+8.8%	3,237.0	-1.1%	12,085.1	12,060.9	+0.2%		
Other Operating Income	25.6	42.0	-39.0%	29.3	-12.6%	164.0	130.4	+25.8%		
EBITDA	893.5	878.7	+1.7%	970.9	-8.0%	3,576.4	3,788.6	-5.6%		
Normalised EBITDA	922.3	889.1	+3.7%	985.3	-6.4%	3,671.1	3,820.0	-3.9%		
Depn & Amort.	623.2	617.2	+1.0%	685.0	-9.0%	2,483.7	2,634.6	-5.7%		
EBIT	270.3	261.5	+3.4%	285.9	-5.5%	1,092.7	1,154.0	-5.3%		
Normalised EBIT	299.1	271.9	+10.0%	300.3	-0.4%	1,187.4	1,185.4	+0.2%		
Other Gains / (Losses)	14.0	(1.9)	+>100.0%	0.9	+>100.0%	8.5	47.2	-82.0%		
Net Finance Cost*	56.8	58.9	-3.6%	62.7	-9.4%	255.3	225.4	+13.3%		
FX Gain / (Loss)	74.8	27.0	+>100.0%	(120.5)	+>100.0%	174.5	(86.7)	+>100.0%		
Profit Before Tax (PBT)	307.6	235.5	+30.6%	110.6	+>100.0%	1,048.0	918.5	+14.1%		
PATAMI	277.0	211.8	+30.8%	154.3	+79.5%	929.7	776.0	+19.8%		
Normalised PATAMI	222.0	203.4	+9.1%	269.9	-17.7%	863.2	847.9	+1.8%		

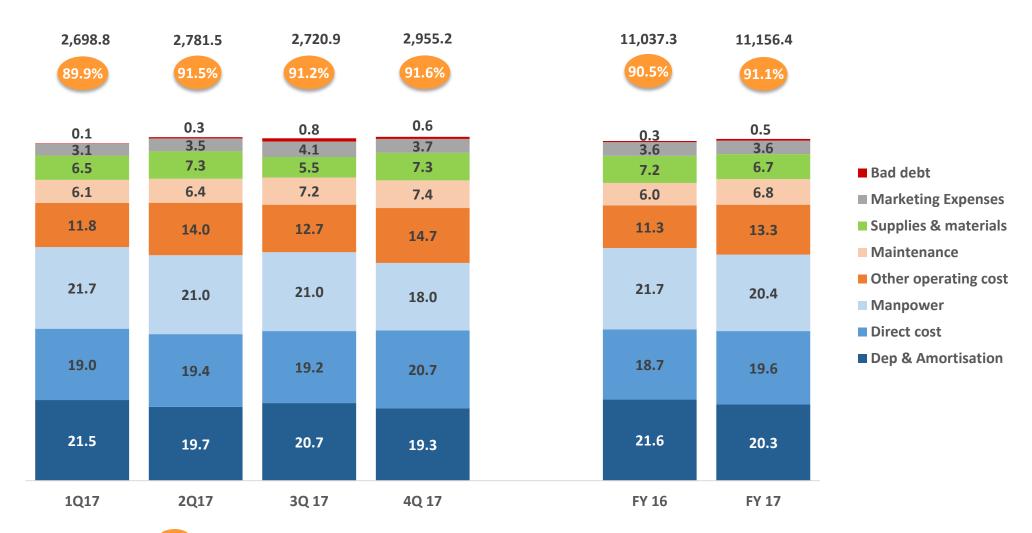
^{*}Excludes FX Gain/(Loss)







RM mn



Total Cost / Revenue (%)

Note: The classification of cost is as per financial reporting

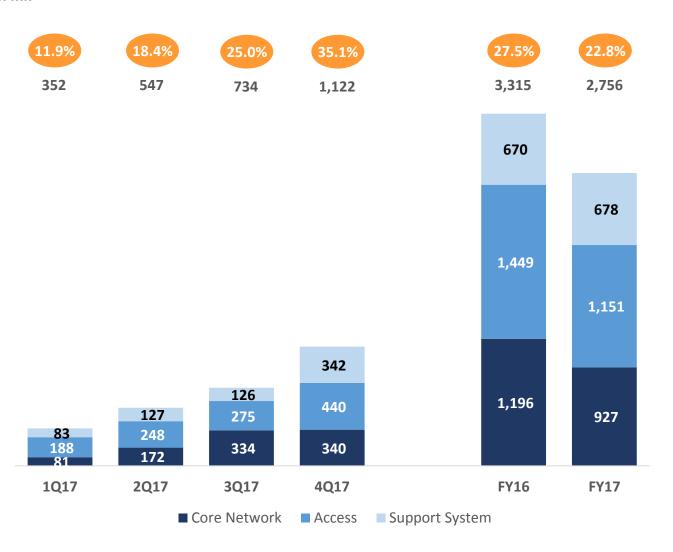
¹ Revenue = Operating Revenue + Other Operating Income

Group Capital Expenditure

Lower capex than guided due to internal re-prioritisation of projects



RM mn



- ➤ Capex/Revenue ratio at 22.8%
- ➤ 34% Core Network 42% Access 24% Support Systems

Group Cash Flow



RM mn	FY17	FY16	
Cash & cash equivalent at start	2,925.2	3,510.8	
Cash flows from operating activities	2,417.6	2,848.6	
Cash flows used in investing activities	(2,783.2)	(3,259.5)	
Capex	2,755.8	3,314.5	
Cash flows used in financing activities	(802.8)	(206.8)	
Effect of exchange rate changes	(37.8)	32.1	
Cash & cash equivalent at end	1,719.0	2,925.2	
Free cash-flow (EBITDA – Capex)	820.6	474.1	

Key Financial Ratios

	31 Dec 17	31 Dec 16		31 Dec 17	31 Dec 16
Return on Invested Capital ¹	5.80%	6.25%	Gross Debt to EBITDA	2.31	2.10
Return on Equity ²	11.11%	10.03%	Net Debt/EBITDA	1.66	1.25
Return on Assets ¹	4.77%	4.80%	Gross Debt/Equity	1.04	1.09
Current Ratio ³	0.98	1.15	Net Debt/Equity	0.82	0.71
WACC	6.61%	7.17%	Net Assets/Share (sen)	208.7	204.7

¹ Based on Normalised EBIT 2 Based on Normalised PATAMI



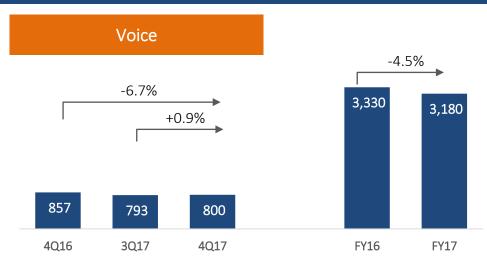
Performance Overview

- **Operating Highlights**
- **Concluding Remarks** 3

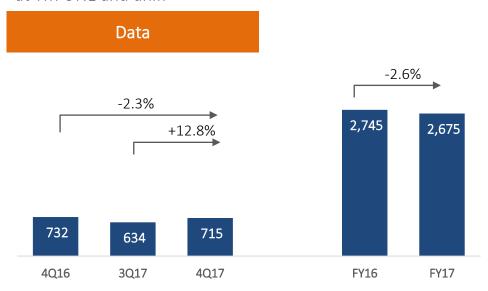
Group Total Revenue by Product

Internet growth from unifi mobile and unifi TV

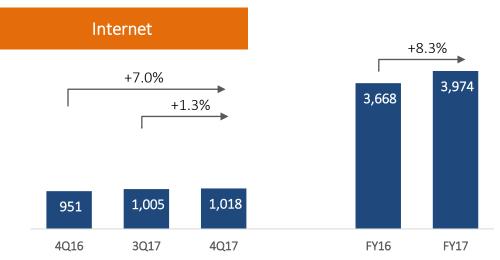




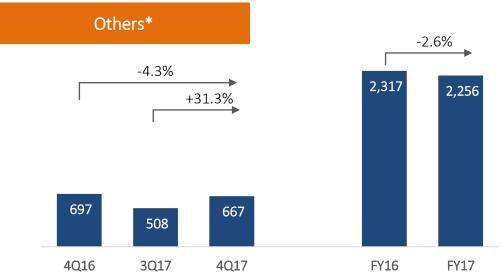
YTD: Lower traffic minutes and lower customer base mainly at TM ONE and unifi



YTD: Lower data revenue at TM ONE and lower one-off IRU at TM GLOBAL



YTD: Higher unifi mobile customer base coupled with higher unifi TV Premium Channel buys



*Others comprise other telco and non-telco services (i.e ICT-BPO, UTSB tuition fees, customer projects)

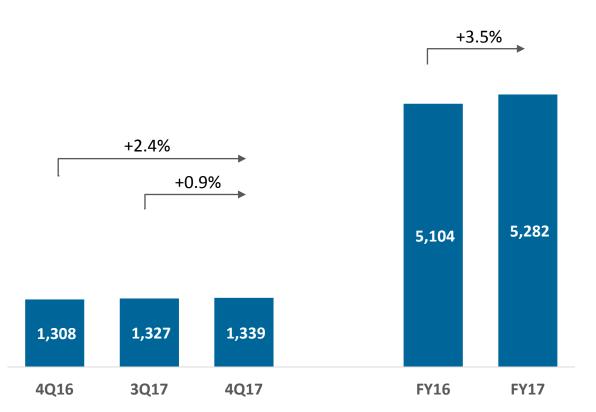
YTD: Lower customer projects at TM ONE & lower tuition fees at Life Made Easier[™] 10 UTSB

Group Total Revenue by Customer Clusters

Healthy growth at unifi cluster; FY2017 was challenging at TM ONE, with recovery seen sequentially



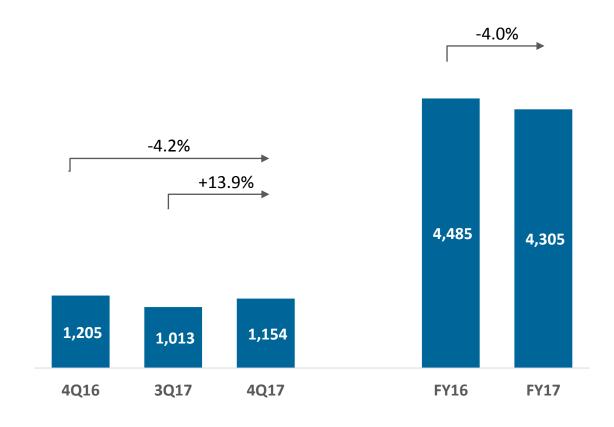
unifi



YTD

Higher cumulative customer base in unifi mobile as well as unifi TV





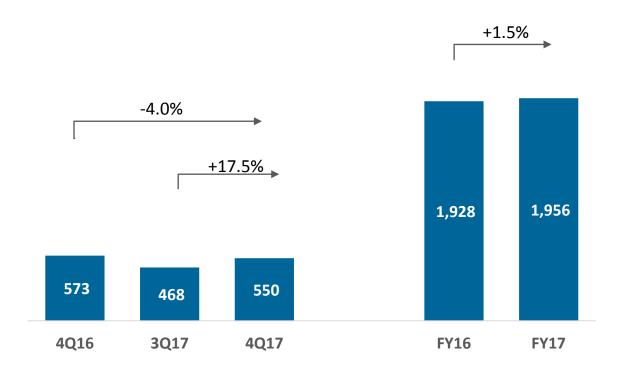
YTD

Lower contribution across all sectors. However revenue increased in the fourth quarter

Group Total Revenue by Customer Clusters



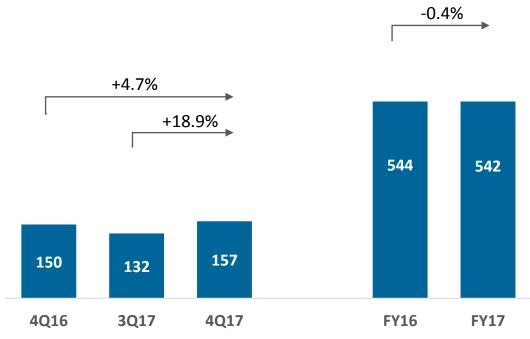




<u>YTD</u>

➤ Higher Domestic Ethernet

Others*



^{*}Others include revenue from Property Development, TM R&D, UTSB & MKL

YTD

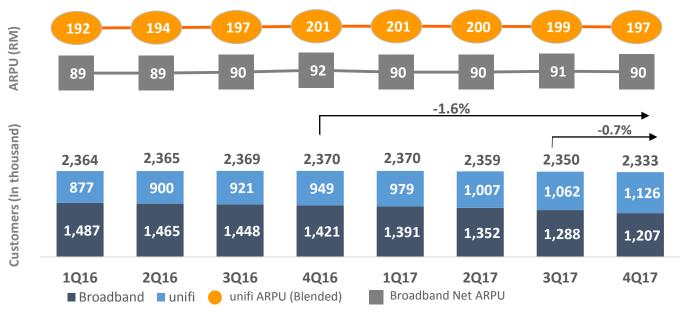
Higher share of GDV on property which reduced the impact of lower tuition fees at UTSB

Physical Highlights

Strong TM Household penetration of unifi mobile and unifi home net adds



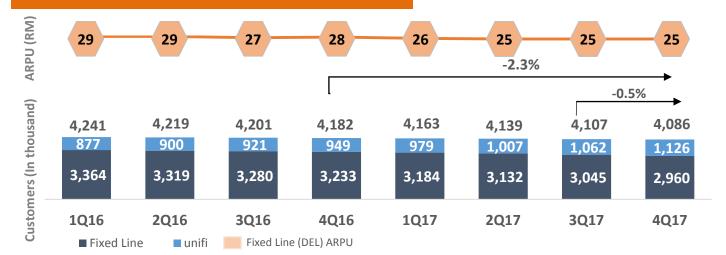




- 98% unifi customers on 10Mbps & above
- unifi mobile penetration at 9.8%

Note: unifi previously known as "UniFi", while Broadband previously known as "Streamyx".

Fixed Line



ARPU at RM25

Convergence Updates



unifi mobile



mobile apps







Life Made Easier™ Tri Group





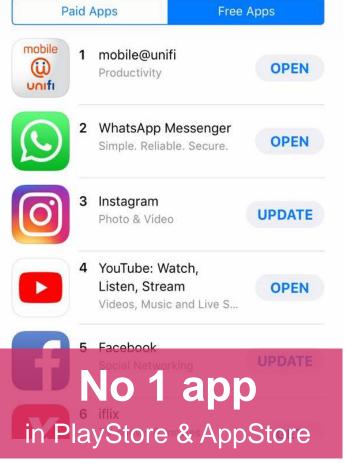


unifi ebiz pack

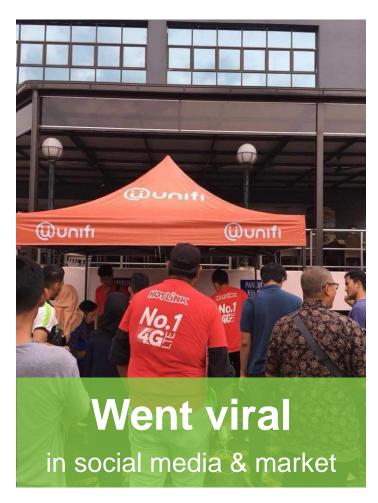
unifi mobile launch snippets







- 350k installs in 2 weeks, trending higher than world's popular apps

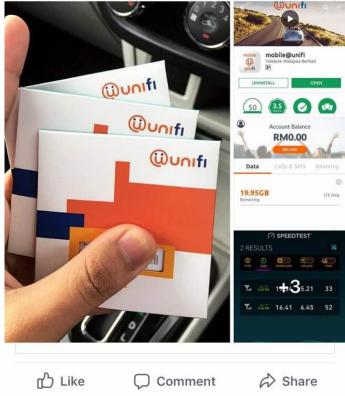


- Queues at TMpoint
- Consistently high interest and search trend during launch week

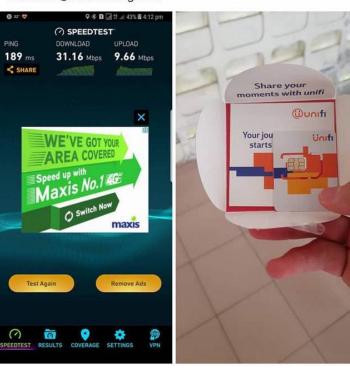
unifi mobile launch snippets











Presenting unifi mobile sim card to mb johor and datuk bandar jb.



unifi mobile launch snippets











Performance Overview

- **Operating Highlights**
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Key Takeaways



- > Resilience despite a challenging environment, with healthy revenue and profitability
- > Strong customer traction in home and mobile space
- Sustained Customer Satisfaction surpassed our TRIM index target
- Group achieved NPS Score of 9
- ➤ Dividend Commitment met: 21.5 sen per share; RM808.0mn

2018 and Mid-Term Headline KPI

2018 **Mid Term** 3.5-4% 3.5-4% **Revenue Growth** Maintain 2017 3.5-4% **EBIT Growth EBIT RM Customer Satisfaction 75 74** Measure¹

¹ Using TRiM index measuring end to end customer experience at all touch points. TRiM (Measuring, Managing and Monitoring) is a standardized indicator system. It analyzes, and portrays stakeholder measures relationships on the basis of standardized indicators. The TRI*M Index is an indicator of the status quo of a particular relationship. The index is made up of four points of view on the stakeholder relationship, e.g. for customer loyalty: overall rating, recommendation, repeat purchasing of product/services, and a company's competitive advantage. The information is based on surveys/interviews on a sample customer base."





ACCELERATE CONVERGENCE

EMPOWER DIGITISATION



ASPIRATION

Focus on targets, driven by aspirations. KPI and KHI

ACCELERATION

Speed of executing our initiatives

EXECUTION

Execute in a differentiated manner vs. BAU



Appendices

Normalised EBIT



RM mn	4Q17	3Q17	4Q16	FY17	FY16
Reported EBIT	270.3	261.5	285.9	1,092.7	1,154.0
Non Operational					
Unrealised FX Loss/(Gain) on International Trade Settlement	28.3	10.4	(62.1)	93.8	(45.5)
Loss on Sale of Assets	0.5	-	0.2	0.9	0.6
MESRA Program	-	-	76.3	-	76.3
Normalised EBIT	299.1	271.9	300.3	1,187.4	1,185.4
Normalised EBIT Margin	9.3%	9.1%	9.2%	9.7%	9.7%
Reported EBIT Margin	8.4%	8.8%	8.8%	8.9%	9.5%

EBIT is calculated as Total Revenue (Operating Revenue + Oth. Operating Income) less Operating Cost EBIT Margin is calculated as percentage of EBIT against Total Revenue Normalised EBIT Margin is calculated as percentage of Normalised EBIT against Normalised Total Revenue (Operating Revenue + Oth. Operating Income - Loss on Sale of Assets)

Normalised EBITDA



RM mn	4Q17	3Q17	4Q16	FY17	FY16
Reported EBITDA	893.5	878.7	970.9	3,576.4	3,788.6
Non Operational					
Unrealised FX Loss/(Gain) on International Trade Settlement	28.3	10.4	(62.1)	93.8	(45.5)
Loss on Sale of Assets	0.5	-	0.2	0.9	0.6
MESRA Program	-	-	76.3	-	76.3
Normalised EBITDA	922.3	889.1	985.3	3,671.1	3,820.0
Normalised EBITDA Margin	28.6%	29.8%	30.2%	30.0%	31.3%
Reported EBITDA Margin	27.7%	29.5%	29.7%	29.2%	31.1%

EBITDA is calculated as Total Revenue (Operating Revenue + Oth. Operating Income) less Operating Cost (Exc. Depreciation, Amortisation & impairment). EBITDA Margin is calculated as percentage of EBITDA against Total Revenue

Normalised EBITDA Margin is calculated as percentage of Normalised EBITDA against Normalised Total Revenue (Operating Revenue + Oth. Operating Income - Loss on Sale of Assets)

Normalised PATAMI



RM mn	4Q17	3Q17	4Q16	FY17	FY16
Reported PATAMI	277.0	211.8	154.3	929.7	776.0
Non Operational					
Unrealised FX Loss/(Gain) on International Trade Settlement (net of tax)	25.2	8.7	(53.6)	83.5	(39.2)
Other (Gain)/Losses¹	(13.5)	1.9	(0.7)	(7.6)	(46.6)
Unwinding of discount on put option over shares of a subsidiary	8.1	8.0	7.0	32.1	28.6
Unrealised FX (Gain)/Loss on Long Term loans	(74.8)	(27.0)	120.5	(174.5)	86.7
MESRA Program	-	-	58.0	-	58.0
Tax Incentives	-	-	(15.6)	-	(15.6)
Normalised PATAMI	222.0	203.4	269.9	863.2	847.9

¹ Comprise of fair value (FV) changes of FVTPL (FV through P&L) investment, gain/loss on disposal for AFS (available for sale) investments, (gain)/loss Sale of Assets and option over shares of a subsidiary

Normalised PBT



RM mn	4Q17	3Q17	4Q16	FY17	FY16
Reported PBT	307.6	235.5	110.6	1,048.0	918.5
Non Operational					
Unrealised FX Loss/(Gain) on International Trade Settlement	28.3	10.4	(62.1)	93.8	(45.5)
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MESRA Program	-	-	76.3	-	76.3
Normalised PBT	255.7	228.8	251.6	991.8	1,018.0

^{*} Comprise fair value (FV) changes of FVTPL (FV through P&L) investment gain/loss on disposal for AFS (available for sale) investments, (gain)/loss on Sale of Assets and option over shares of a subsidiary

Cost % Revenue



	4Q17	3Q17	4Q16	FY16	FY17	Comments (FY17 vs. FY16)
Total Revenue* (RM mn)	3,225.5	2,982.4	3,266.3	12,191.3	12,249.1	
Direct Costs %	20.7	19.2	18.0	18.7	19.6	Higher network costs in line with higher cumulative
RM mn	668.7	571.4	589.5	2,282.9	2,400.5	customer base in unifi mobile
Manpower %	18.0	21.0	22.6	21.7	20.4	Absence of Skim Mesra offered in 2017
RM mn	579.2	627.5	737.2	2,641.0	2,497.4	Absence of Skim Mesta offered in 2017
Supplies & Materials %	7.3	5.5	9.1	7.2	6.7	Reduction in customer equipment cost & lower cost of
RM mn	236.3	163.1	298.3	876.2	815.4	materials for customer projects at TM ONE
Bad & Doubtful Debts %	0.6	0.8	0.4	0.3	0.5	Increase in impairment loss at TM ONE & TM GLOBAL
RM mn	18.1	24.9	11.9	40.7	57.6	Thicrease in impairment loss at TWI ONE & TWI GLOBAL
Marketing Expenses %	3.7	4.1	3.5	3.6	3.6	Lower commission offset by higher A&P and customer
RM mn	119.0	123.0	115.6	444.4	440.4	loyalty charges
Maintenance Cost %	7.4	7.2	6.2	6.0	6.8	III I I I I I I I I I I I I I I I I I
RM mn	238.0	216.1	203.1	735.3	832.9	Higher maintenance cost mainly at TM ONE
Other Operating Costs %	14.7	12.7	10.4	11.3	13.3	Higher FOREX losses on trade settlement, higher rental at
RM mn	472.7	377.8	339.8	1,382.2	1,628.5	unifi and higher international service charge
Depreciation & Amortisation %	19.3	20.7	21.0	21.6	20.3	Lower depreciation mainly at unifi due to lower Wimax
RM mn	623.2	617.2	685.0	2,634.6	2,483.7	sites' write-off and depreciation
Total Cost (RM mn)	2,955.2	2,721.0	2,980.4	11,037.3	11,156.4	
Total (%)	91.6	91.2	91.2	90.5	91.1	

^{*}Total Revenue = Operating Revenue + Other Operating Income

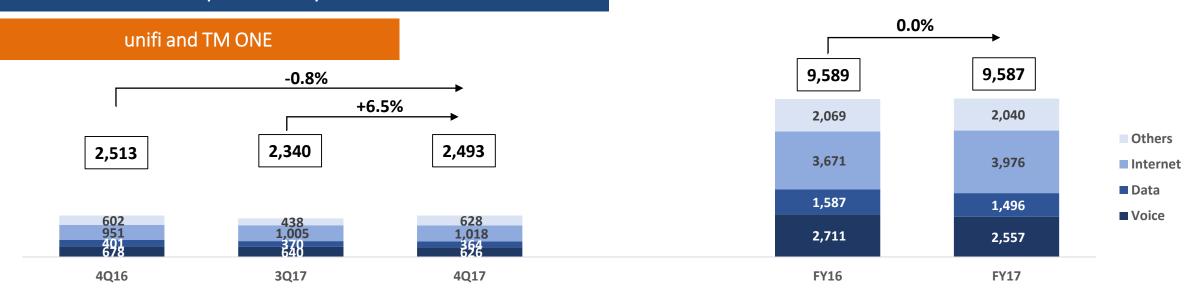
Group Balance Sheet



RM mn	As at 31 Dec 2017	As at 31 Dec 2016	
Shareholders' Funds	7,843.5	7,692.3	
Non-Controlling Interests	(76.7)	140.2	
Deferred & Long Term Liabilities	10,712.2	11,194.4	
Long Term Borrowings	7,031.2	7,662.6	
Derivative Financial Instruments	287.7	301.9	
Deferred Tax	1,591.3	1,514.8	
Deferred Income	1,796.5	1,711.4	
Others	5.5	3.7	
	18,479.0	19,026.9	
Current Assets	6,133.1	6,887.5	
Trade Receivables	1,853.2	2,357.1	
Other Receivables	1,857.0	801.1	
Cash & Bank Balances	1,719.8	2,926.0	
Inventories	258.5	207.1	
Others	444.6	596.2	
Current Liabilities	6,282.8	5,974.7	
Trade and Other Payables	3,934.2	4,103.0	
Short Term Borrowings	1,119.0	700.7	
Others	1,229.6	1,171.0	
Net Current Assets/(Liabilities)	(149.7)	912.8	
Property Plant & Equipment	16,540.7	16,010.6	
Other Non-Current Assets	2,088.0	2,103.5	
	18,479.0	19,026.9	

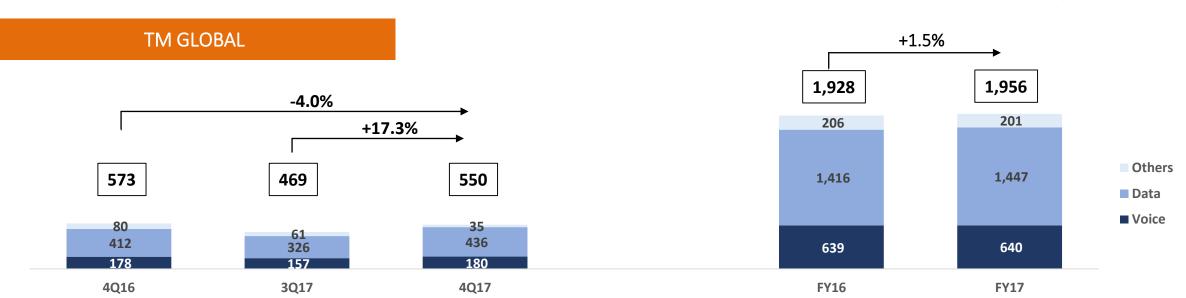
Revenue by Product by Customer Clusters





Note: Total revenue is after inter-co elimination. Revenue by product is before inter-co elimination

*Others comprise other telco and non-telco services (i.e: ICT-BPO, MMU tuition fees, customer projects)



Note: Total revenue is after inter-co elimination. Revenue by product is before inter-co elimination

Thank you!

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