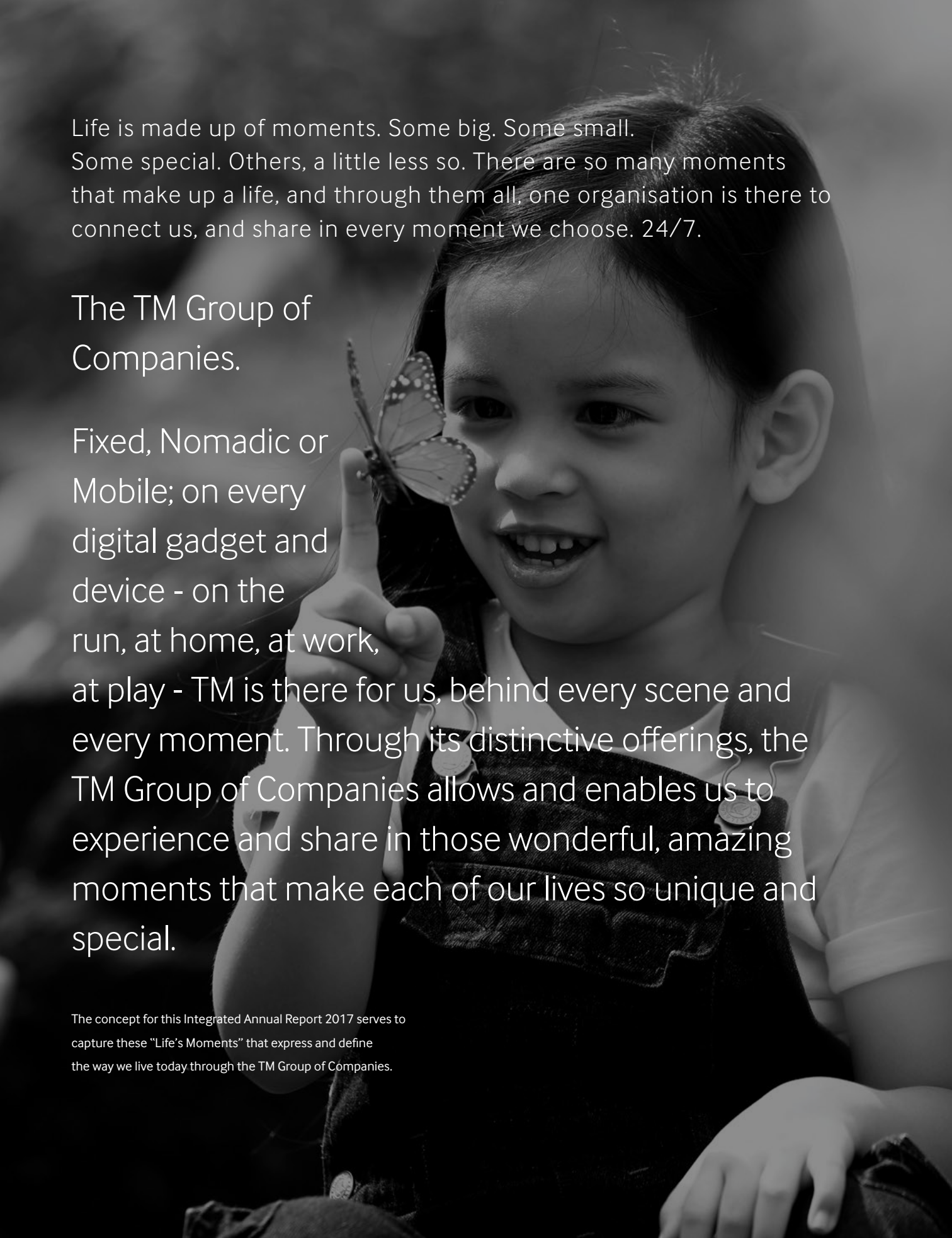




Life's
Moments

Photo by Guilherme Romano on Unsplash

Corporate and Financial
Summary 2017



Life is made up of moments. Some big. Some small. Some special. Others, a little less so. There are so many moments that make up a life, and through them all, one organisation is there to connect us, and share in every moment we choose. 24/7.

The TM Group of Companies.

Fixed, Nomadic or Mobile; on every digital gadget and device - on the run, at home, at work, at play - TM is there for us, behind every scene and every moment. Through its distinctive offerings, the TM Group of Companies allows and enables us to experience and share in those wonderful, amazing moments that make each of our lives so unique and special.

The concept for this Integrated Annual Report 2017 serves to capture these "Life's Moments" that express and define the way we live today through the TM Group of Companies.

Letter to Shareholders

Dear Shareholders,

As of the previous financial year, we have opted to adopt the integrated reporting format for annual reports because it enables us to tell our story to stakeholders in a clear, concise and comprehensive manner. A key element of our integrated report is our business model, which explains how we leverage our six capitals – namely our financial, manufactured, intellectual, human capital, social and relationship, and natural capitals – to create value for our stakeholders.

This is the second year that we have adopted the International Integrated Reporting Framework (IIRF) as we believe it enables us to communicate our strategies, actions and outcomes in a manner that is meaningful to our stakeholders. Through this reporting standard, we intend to present a coherent model of our business that demonstrates how everything we do is integrated with our ultimate vision of creating value – not only for our shareholders and customers, but also for our employees, business partners, the government and regulators and the larger community.

Our Management Discussion & Analysis (MD&A) continues the narrative of how we create value by outlining the thought processes behind our strategies and detailing key outcomes of initiatives undertaken by our business clusters, support businesses and corporate social initiatives. We also provide a Sustainability Statement that summarises TM's approach to sustainability, and progress made in caring for our economic, environmental and social impacts.

The Integrated Annual Report is produced in three parts – Corporate Overview, Financial Statements and Sustainability Report. These three books collectively tell the TM narrative, highlighting the core of who we are, where we aim to go, and how we plan to get there. The entire Integrated Annual Report has been approved by our Board, upon review and recommendation by the Board Audit Committee.

We have the pleasure in presenting you our 2017 Corporate and Financial Summary and Integrated Annual Report 2017 in CD-ROM; and the Circular to Shareholders. The full version of the IAR 2017 can also be downloaded from our website at tm.com.my/annualreport.

For your information, we have included herewith the following pertinent information extracted from the Company's IAR 2017 for your kind attention:

- Summary of the Chairman's Statement and the MD&A
- Group Financial Highlights for the financial year ended 31 December 2017
- Financial Calendar
- Corporate Information
- Notice of the 33rd Annual General Meeting (AGM) and Statement Accompanying the Notice of AGM
- Proxy Form for the 33rd AGM.

We appreciate the trust you have placed in us and we look forward to your continuous support for our Company.

With best regards,



Tan Sri Dato' Seri Dr Sulaiman Mahbob
Chairman

Facts at a Glance

Malaysia's Convergence Champion



2.3 million
total broadband customers



98% of 1.1 million unifi customers on speeds of 10Mbps and higher



10% unifi Mobile penetration into TM Households



Completed the first commercial Data Centre in Malaysia to achieve The Uptime Institute **Tier III** Certification

TM's Valuable Assets:

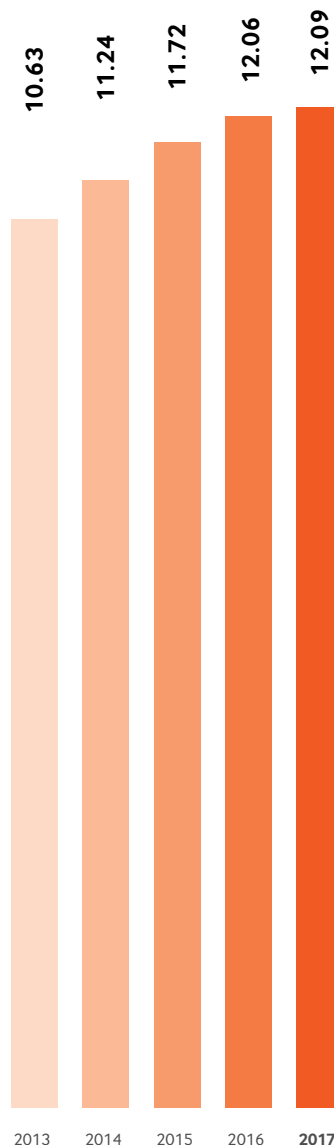


Our People
26,407 employees



Our Network
more than **540,000 km** fibre-optic cables nationwide and access to more than **190,000 km** submarine cables worldwide

Operating Revenue (RM billion)



Group Operating Revenue
RM **12.09** billion



Total Return to Shareholders
more than **393.3%** since demerger in 2008



Total Dividend Payout
RM **808.0** million for 2017

Strategy at a Glance

Our Vision

To Make Life and Business Easier
for a Better Malaysia

Life Made Easier is more than just a tagline; it is our belief, focus and promise in delivering a connected and seamless digital experience to our customers.

Linking our Strategies

We have identified a new purpose in how we intend to deliver Life Made Easier, and that is by being there for all our customers' and stakeholders' Share of Moments. Guided by our pivotal strategic thrusts Accelerate Convergence and Empower Digital, we have introduced a new execution model called PERFEXE 10 to achieve our purpose.



Our Purpose

Redefining our business purpose to be there for our customers' and stakeholders' Share of Moments



Strategic Thrusts

Staying focused on our strategic thrusts to Accelerate Convergence and Empower Digital



Execution Model

Realigning our priorities by establishing clear plans to achieve our aspirations in a timely manner



OUR PURPOSE

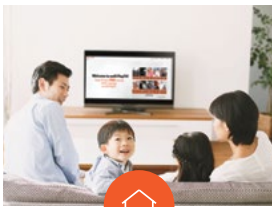
Share of Moments

Life is full of moments and in TM, we celebrate all the meaningful moments in our daily lives. Moments can be anything; from celebrating achievements, conversations with loved ones, or making new discoveries, we are compelled to share those moments with everyone who matter.

In today's era of convergence, moments are shared in real-time, as it happens across multiple digital platforms. Because we understand that each moment is important and meaningful, we have found our purpose to connect everyone to share all of their moments in the digital world through us, the one and only partner they can trust.

Daily, we share moments at home, at work or while we are on-the-go. Throughout 24 hours of the day as each moment is experienced, our customers are able to share their moments anytime, anywhere on any device with our range of services for individuals and businesses. Always, we are with them either via unifi, TM ONE or TM GLOBAL.

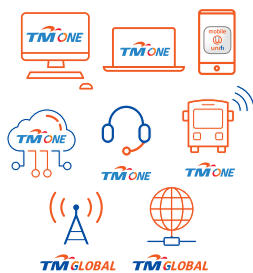
Each time our customers share their moments through us, it is translated into our share of wallet and in turn creates more value for all our stakeholders. Our share of wallet refers to the amount of our customers' total spend in a household on TM. Today, connectivity to the digital world has become an important part of a household in making lives easier. Through this, we are able to increase our share of wallet by capturing more of customers' share of moments, beyond homes, at any given part of the day.



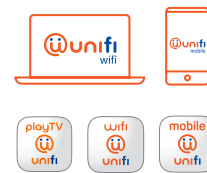
Moments at Home



Moments at Work



Moments while On-the-Go



Being there for our
CUSTOMERS' SHARE OF MOMENTS



Translates to
OUR SHARE OF WALLET



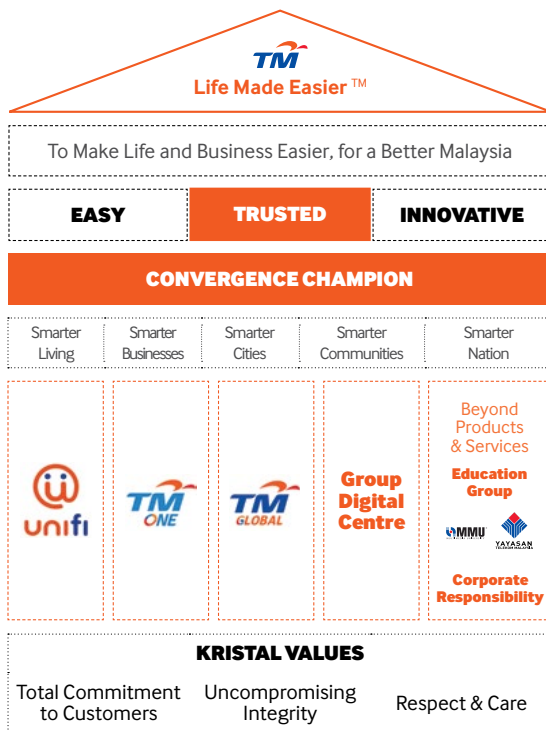
Creating
VALUE FOR STAKEHOLDERS

Strategy at a Glance

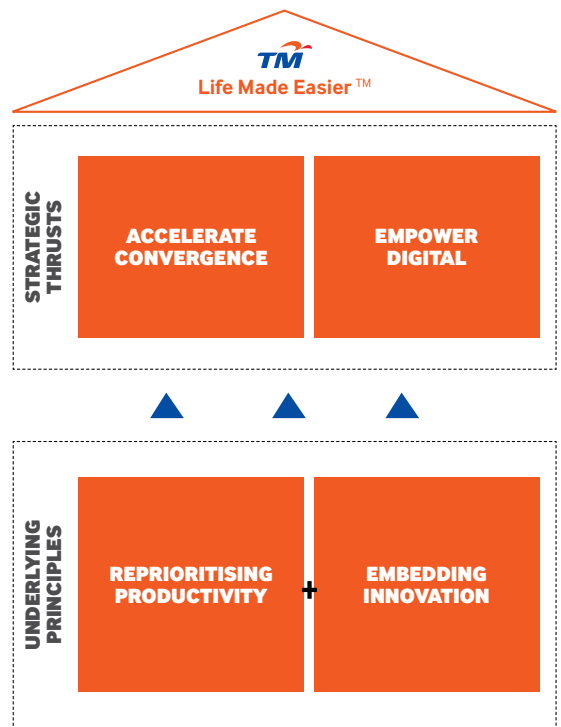


STRATEGIC THRUSTS

Our Overall Strategic Focus



Key Focus Area 2018 - 2020



Our overall strategic framework has evolved over time (please refer to TM Integrated Annual Report 2016 for further reference). We continue to deliver convergence across the five pillars of Smarter Living, Smarter Business, Smarter Cities, Smarter Communities and Smarter Nation. These pillars represent our contribution as Convergence Champion to our customers and the nation, in line with our TRUSTED brand value and vision. However we have united and consolidated our business clusters and brands into unifi, TM ONE and TM GLOBAL to better serve our customers. These business clusters are supported by digital enablement via our newly established Group Digital Centre as well as beyond products and services namely our Education Group and Corporate Responsibility. The foundation of the framework is enabled by our people who remain guided by our KRISTAL values.

Our overall strategy remains intact where we have defined our key focus areas for the next three years. We remain focused on our two strategic thrusts of Accelerate Convergence and Empower Digital.

Accelerate Convergence refers to our continuous effort to bring superfast broadband with reliable seamless digital experience, delivered to our customers in an enjoyable way. This goes in parallel with our Empower Digital strategy in our daily operations by getting rid of obsolete processes and implementing digital innovations for enhanced customer experience.



EXECUTION MODEL

Execution Model 2018 - 2020



Introducing PERFEXE 10, a lean and aggressive execution model. Through PERFEXE 10, we have identified and prioritised 10 comprehensive high priority plans to Accelerate Convergence and Empower Digital. PERFEXE 10 is designed to proactively motivate ourselves and bring TM to the next level by anchoring on 3 key principles:



Aspiration

Each business cluster - unifi, TM ONE and TM GLOBAL - is pushing boundaries beyond KPI with long term Aspirational Targets. PERFEXE 10 will see TM Group, inclusive of Central Functions and Support Businesses setting new aspirations in an effort to motivate employees to greater heights.



Acceleration

Keeping abreast with rapid technology changes and disruptive market trends, we are accelerating the way we do business for speedier results. Our initiatives leverage on innovations in communication to achieve faster deployment and reachability to customers before losing opportunities to others. This acceleration also applies to speed of execution.



Execution

Among the reasons of our existence is to execute Convergence and Digital lifestyle to everyone, anytime, anywhere, on any device. To achieve this, it begins with the fundamentals of maximising our connectivity coverage, both fixed and wireless. We are constantly improving and expanding our network, whilst executing initiatives to establish a digital landscape for everyone to participate and collaborate.

PERFEXE 10 is further deliberated under the Management Discussion & Analysis section.

Chairman's Statement

Dear valued shareholders,

Last year's publication was the first time we presented our fully-integrated annual report. Our concept of integrated reporting refers to how TM as a Group creates value as well as reflect our short, mid and long-term plans and abilities to continue to grow sustainably.

This year, we aim to bring even more transparency in our integrated reporting. Over the years, we have shared our annual headline Key Performance Indicators (KPIs) so that you, our shareholders and all stakeholders, are able to track and evaluate our performance against the results achieved, as well as have a view of our future plans. This report also contains all the information you need about TM – our objectives, strategies, business operations, the challenges we face and how we mitigate them.



TAN SRI DATO' SERI DR SULAIMAN MAHBOB
Chairman

Before moving into our operations, allow me to acknowledge the 'change of guard' in TM's leadership. As of 1 May 2017, we welcomed Dato' Sri Mohammed Shazalli Ramly as our Managing Director/Group Chief Executive Officer (CEO), following the retirement of Tan Sri Zamzamzairani Mohd Isa. We also appointed our then Executive Director/Group Chief Financial Officer (GCFO), Datuk Bazlan Osman, as Executive Director/Deputy Group CEO effective 1 April 2017.

Tan Sri Zamzamzairani will be remembered as a leader of great integrity, passion, charisma and intellect. He will be greatly missed, and his legacy will remain in TM for a long time. Meanwhile, the Board looks forward to the future of TM under the leadership of Dato' Sri Shazalli and Datuk Bazlan; given Dato' Sri Shazalli's vast experience in branding, sales and marketing, complemented by Datuk Bazlan's proven ability to deliver results. Together, they form the perfect team to execute TM's strategic priorities and objectives.

The Board looks forward to
the future of TM under the leadership of
Dato' Sri Shazalli and Datuk Bazlan

2017 PERFORMANCE HIGHLIGHTS

Several years ago, we had consolidated our businesses into three customer-focused clusters to serve our target markets better; and in 2017 we rebranded these clusters, with unifi representing lifestyle offerings for homes and individuals; TM ONE offering end-to-end converged solutions to business verticals; and TM GLOBAL presenting a more integrated front in serving domestic and international telecommunication service providers.

I am pleased to report that for our full year performance for 2017, TM is on course to accelerate convergence and empower digital, in order to expedite national broadband adoption towards the realisation of a digital economy whilst continuing our proven track record in value creation.

Overall, TM was resilient amid a challenging environment, where we sustained stable revenue and profitability. Group revenue came in at RM12.09 billion, on the back of higher internet revenue contribution, which rose 8.3% against 2016, to RM3.97 billion; contributing 32.9% of total revenue. As a result of various initiatives, the number of unifi customers subscribing to speeds of 10 Mbps and above has increased to 98%, as compared to 79% at the end of 2016. Our earnings before interest and tax (EBIT) stood at RM 1.09 billion and most encouragingly, we exceeded our customer satisfaction index (TRI*M) target of 73, for the 7th consecutive year.

Given the challenging industry conditions in 2017, we continue to progress with our business objectives whilst fulfilling our commitment to our shareholders. We have declared a first interim dividend of 9.4 sen per share for the financial year, paid in October 2017, and the Board of Directors announced a second interim dividend of 12.1 sen per share in February 2018; bringing the total dividend payout of 21.5 sen per share or RM808.0 million, consistently meeting our dividend commitment to our valued shareholders every year as promised.

We have strengthened our total shareholder return (TSR), which stands at more than 393.3% since demerger in 2008. Beyond our operational and financial performance, we are also proud of the ways in which TM has continued to contribute to nation-building as well as enriching the lives of Malaysians, and this is what I would like to highlight in my message.

BUILDING A DIGITAL NATION AND A DIGITAL ECONOMY

One of our key contributions to the nation is the development of the High Speed Broadband (HSBB) network infrastructure that supports our own services and solutions as well as those of other industry players. Since 2008, we have collaborated with the Government in rolling out HSBB, first in the major cities, and now, through the HSBB2 and Sub-Urban Broadband (SUBB) projects, to the rest of the country.

More recently, in January 2018, TM and Tenaga Nasional Berhad (TNB) signed a Memorandum of Understanding (MoU) to jointly deliver on the Government's Nationwide Fibreisation Plan. Further, the roll-out under TM and TNB, as two of Malaysia's leading institutions, ensures the safety and security of the nation's strategic and critical infrastructure. As with HSBB, the proposed network will continue the existing open access participation of industry players to promote private sector competition in retail broadband.

Having a strong HSBB network increases the country's attractiveness to foreign investors, while promoting greater ICT proficiency, knowledge acquisition and capacity building from the ground level up internally. As part of efforts to make HSBB affordable to all Malaysians, since January 2017, we have been upgrading eligible and infra-capable home broadband customers, enabling them to enjoy higher speeds at the same price. We have also unveiled two new affordable packages aimed at students of institutes of higher learning and e-entrepreneurs.

Leveraging TM ONE's core competencies, we are delivering the nation's aspiration of becoming a regional digital and Internet of Things (IoT) hub. In the process, we are also contributing to the creation of skilled, high-value jobs. In September 2017, we launched a new call centre in Graha Maju, Melaka, and our state-of-the-art Iskandar Puteri Data Centre (IPDC) in Johor – the first commercial Data Centre in Malaysia to achieve the Uptime Institute Tier III certification for design and constructed facility. It is expected that the completion of both facilities will boost the nation's economy and offer job opportunities.

Additionally, we are propelling the development of smart zones in the country that have been identified to catalyse high-value economic activity. Through MoUs signed with Malaysia Airports Holdings Berhad and Iskandar Regional Development Authority (IRDA), we are putting in place systems enabling the development of smart townships.

Meanwhile, the launch of Sistem Kabel Rakyat 1Malaysia (SKR1M) in September 2017 aims to boost economic development in Sabah and Sarawak.

PROTECTING THE NATION'S CRITICAL INFRASTRUCTURE

TM has been designated as the only service provider to protect Key Strategic Installations such as communication hill stations and cable landing stations. Our duty as a support agency in the National Security Council (NSC) Order 20 entails ensuring uninterrupted telecommunications services in the event of any disaster or emergency. Membership of the NSC is a natural extension of the role we play on a day-to-day basis by providing the nation's emergency response service, MERS999, in collaboration with the government. From MERS999, we have stepped up to provide Malaysians with the SaveME 999 POLIS app, developed together with the Royal Malaysia Police to enable people to connect with them in times of crisis. We have also launched a version of the app that caters specifically to the visually impaired.

CHAMPIONING CORPORATE RESPONSIBILITY & SUSTAINABILITY

True to our vision of life and business made easier for a better Malaysia, we have converged sustainability into our business and Annual Operating Plans. For TM, sustainability lies in remaining relevant to our customers while creating value for our stakeholders. At the macro level, we believe this will translate into Smarter Living, Smarter Businesses, Smarter Cities, Smarter Communities and, ultimately, a Smarter Nation enabling Malaysia's digital economy. Our annual Corporate Responsibility spend has always been more than the recommended 1% Profit Before Tax (PBT) for all government-linked companies (GLCs), channeled towards initiatives that enhance our economic, environmental and social impacts.

Chairman's Statement



SUPPORTING MALAYSIAN PRIDE IN EDUCATION, INNOVATION AND SPORTS

Our spirit of nationalism has seen TM play an active role in enhancing the level of education, innovation and sports in the country. Through our foundation – Yayasan Telekom Malaysia (YTM) – we have provided more than RM500 million in scholarships and financial aids to over 15,000 students since 1994. Through Multimedia University (MMU), we offer quality tertiary education with focus on ICT-related programmes and Digital Economy industry ready. We have also adopted 14 schools to date, where we have built ICT labs to improve the students' ICT skills and academic outcomes.

In sports, we have been involved in identifying football talents from the grassroots level in our Mencari Ramli programme. Other than football, we were also the Platinum Sponsor of the 29th KL SEA Games 2017 and 9th ASEAN Para Games 2017 (KL2017), providing connectivity and broadcast facilities to enable real-time coverage locally and internationally. In addition to our sponsorship, members of TM Team Malaysia were at the events in full force, supporting our national athletes with unbridled passion.

UPHOLDING OUR CORPORATE GOVERNANCE AND INTEGRITY

TM places high priority in conducting our business with integrity, transparency and strong governance. As a model corporate citizen upholding corporate governance, TM was once again lauded at both the Minority Shareholders Watch Group (MSWG) ASEAN Corporate Governance Awards and the National Corporate Reporting Awards (NACRA). In addition, we signed the Corruption-Free Pledge with the Malaysian Anti-Corruption Commission (MACC) in a ceremony that saw the participation of over 26,000 Warga Keluarga TM from Malaysia and Indonesia via TelePresence, making it the largest and most technologically advanced pledge thus far.

ALIGNING CULTURE, STRATEGY, AND EXECUTION

Along with the branding and organisational realignment that took place during the year, TM has also undergone a leadership revolution. Our new leaders developed an execution plan with 10 key thrusts, namely PERFEXE 10. This blueprint for change is meant to align with our Accelerate Convergence and Empower Digitisation strategies, and is detailed out in our Management Discussion & Analysis. ent Discussion & Analysis.

Here we have set a new inspirational theme for TM – to capture more of our customers' 'Share of Moments'. By this, the idea is to continue to be entrusted by all Malaysians by keeping them connected at all times, providing the services to share their precious moments with friends, family and all that matter to them.

ACKNOWLEDGEMENTS

TM has made great strides over the years, thanks to the contributions of many stakeholders, whom I would like to acknowledge. The list includes our shareholders, the Government and regulators, Warga Keluarga TM and our customers. I would like to express my heartfelt gratitude to each stakeholder group for shaping TM into who we are today – the nation's Convergence Champion. To our customers in particular, thank you for your loyalty and support. You have always and will continue to inspire us to serve you better. Let TM today, and tomorrow, be the one and only partner you choose to share all your moments with.

Tan Sri Dato' Seri Dr Sulaiman Mahbob
Chairman

Management Discussion & Analysis*



DATO' SRI MOHAMMED SHAZALLI RAMLY
Group Chief Executive Officer

DATUK BAZLAN OSMAN
Deputy Group Chief Executive Officer

Our Management Discussion & Analysis for the financial year 2017 is presented jointly by Dato' Sri Mohammed Shazalli Ramly, who was appointed as our Group CEO with effect from 1 May 2017, and Datuk Bazlan Osman, our Deputy Group CEO with effect from 1 April 2017.

Dato' Sri Shazalli succeeds Tan Sri Zamzamzairani Mohd Isa, who retired after helming the Company for nine years. On behalf of management and Warga Keluarga TM (TM family), we would like to pay tribute to Tan Sri Zamzamzairani for his outstanding leadership and service to the Company, which have brought TM to where we are today. We would also like to acknowledge how Dato' Sri Shazalli and Datuk Bazlan represent a change of guard that continues to build on TM's legacy while injecting fresh vigour into the Company, ensuring that we maintain our edge in a fast-changing, unpredictable industry.

Dear valued shareholders,

It is with great honour for us to have been appointed to our respective positions in the first half of the year under review, and we take great pride in being able to present this discussion and analysis, through which we hope to provide a clear account of what TM has achieved during the year, the strategies that are driving us, whilst addressing the challenges that come our way.

* This is the abridged version of the Management Discussion & Analysis which can be found in the Integrated Annual Report 2017.

Management Discussion & Analysis

TM has maintained our lead in the telecommunications industry by almost always attaining first-mover status when it comes to new innovation or technology. Today, pushing the boundaries of convergence, we are the one and only service provider that is able to connect Malaysians anytime, anywhere, on any device. However, in the rapidly changing industry and with increased competition, we cannot be complacent. Accordingly, the year 2017 was all about further entrenching our leadership as we continue on building trust in our ability to serve Malaysians better every time they need to connect to the digital world.

Our Vision to Make Life and Business Easier, for a Better Malaysia, is manifested in everything that we do. We understand that our customers' moments are meant to be celebrated and shared, and we are with them, throughout 24 hours of their day. We firmly believe that our customers' trust and loyalty with us is key for them to achieve peace of mind, indirectly making their lives more connected, more wholesome and ultimately easier.

The year also witnessed us on track in developing our network infrastructure and coverage under the High Speed Broadband Project Phase 2 (HSBB2) and Sub-Urban Broadband (SUBB) agreements signed with the Government in 2015. In addition, we completed the first few phases of our high-speed LTE network rollout, and expanded the number of our unifi Wifi hotspots throughout the country, establishing over 9,400 hotspots nationwide to date.

These achievements are all the more meaningful given that they come on the back of high customer satisfaction. Our TRIM score not only surpassed the global industry's average of 66 for the seventh consecutive year, but also exceeded our own target of 73.

OUR OBJECTIVES & STRATEGIES

Broadband has become a critical household need; and we aim to address this need by becoming Malaysians' preferred home service provider. To achieve this, we continue to maintain our two key strategic thrusts, namely to Accelerate Convergence and Empower Digital. To Accelerate Convergence, we are delivering relevant products and services to bring seamless digital experiences to everyone. This, in fact, is very closely tied with the thrust to Empower Digital, which entails not only the 'digitisation' of our internal systems and processes for increased productivity and efficiencies, but also the development of innovative 'digitalisation' applications (apps) and initiatives for enhanced customer experience and new business opportunities.

To achieve our strategic objectives in a more expedient and efficient manner, we have crafted a new execution model – PERFEXE 10. "PERFEXE" is short for "Perfect Execution" and the number 10 denotes 10 high-priority plans designed to proactively motivate ourselves and bring TM to the next level.





REALISING OUR STRATEGIES THROUGH PERFEXE 10

01

Trust as our Key Defining Value

It is important to earn our customers' trust in our ability to serve them, hence also their loyalty and recommendation of our service to others. This requires consistent service excellence, which we measure via the Net Promoter Score (NPS).

02

Unifying unifi

Recently, unifi was given a refreshed look and feel reflecting the completion of a single brand approach to our mobile and TV services in addition to home and public WiFi service offering. With this strategic repositioning, we are now the one and only brand in Malaysia that offers truly seamless internet connectivity everywhere.

03

Transforming the unifi Business Operations

To accelerate unifi growth, we are transitioning from conventional ways of doing business into digital sales and marketing models, enabling us to capture and attract customers en masse via mobile apps and public WiFi.

04

TM ONE as the Verticals Digital Enabler

We are building TM ONE as a converged business solutions expert for industries across the private and public sectors, and have termed our approach of customising industry-relevant solutions as 'verticalisation'. Using this approach, vertical/industry specific converged solutions are offered versus the more traditional connectivity based sales approach, with top-priority verticals already identified for immediate revenue generation.

05

Accelerating Growth with TM GLOBAL

TM GLOBAL aspires to accelerate its business growth by content localisation, improvement in EBIT and revenue. In addition, TM GLOBAL is growing its reach by penetrating deeper into the ASEAN market via various innovative business and technology arrangements.

06

Empowering Digital

Empowering Digital entails 'digitisation' (driving productivity via digital) and 'digitalisation' (monetisation of digital businesses) which, combined, will enable us to reap the full benefits of improved productivity and monetisation of opportunities presented.

07

Improving Employee Happiness

We believe that a positive work culture with flexible, results-oriented work arrangements has the potential to provide immense benefits for individual employees and organisations in general, which is measured by the Key Happiness Index (KHI). Recognising, too, that employee happiness and productivity come hand-in-hand, it is thus our goal to ensure that Warga Keluarga TM is provided with an environment, or working conditions that will raise our KHI.

08

Expedite Network Rollout

Our network is growing by the day and we have developed plans to bring high-speed internet to Malaysians faster via both fixed and wireless infrastructure. To expedite the rollout, we are rejuvenating existing infrastructure with upgraded speeds as well as introducing new technology in wireless communication. We have also identified selected high-rise residential buildings nationwide as part of our expansion plan and are working with technology partners and vendors for an effective rollout.

09

Liberating WiFi

We have a unique strength in WiFi because of our extensive nationwide coverage, which we are further building by expanding into high-density locations such as transport hubs including airports, hotels, shopping malls, food and beverage outlets as well as healthcare centres. We are also enabling 'Qunifi' to all WiFi service set identifiers (SSID) everywhere encompassing homes, commercial premises and public areas.

10

Sweat the Assets

This refers to our plan to maximise the utilisation of existing assets including broadband ports, public WiFi, data centre spaces and submarine cables – before venturing into new investments. We are promoting cost saving initiatives to further improve our net cash flow.

Management Discussion & Analysis



FINANCIAL PERFORMANCE REVIEW 2017

Amidst a demanding environment, we sustained our revenue and profitability. Our Operating revenue was RM12.09 billion on the back of 8.3% YoY growth of internet revenue contribution to RM3,974.0 million. This was led by our unifi business cluster, which continues to deliver on our convergence proposition. Internet and multimedia services contributed 32.9% to total Group revenue versus 30.4% in 2016.

Although we faced revenue challenges from competition and softer corporate and public sector ICT related spend; we focused our efforts on optimising cost to maintain our profitability. There were a number of non-operational items which impacted the reported numbers, which we clarify on below.

Our Group Reported Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) was 5.6% lower than FY2016 at RM3.58 billion, mainly due to higher operating costs related to mobile services. Our Normalised EBITDA stood at RM3.67 billion for FY2017, which after excluding non-operational items such as foreign exchange loss on trade settlements and placements, was 3.9% lower than in FY2016.

Group Operating Profit (Earnings Before Interest and Tax, or EBIT) for FY2017 was 5.3% lower against FY2016, due to higher operating costs despite a reduction in depreciation and amortisation charges. However, we maintained a Group Normalised EBIT at RM1.19 billion after stripping off the foreign exchange loss on international trade settlements and placements, and loss on disposal of financial assets.

Group Reported Profit Before Tax (PBT) rose 14.1% to RM1.05 billion against RM918.5 million in FY2016. We reported a 19.8% growth in Group Reported Profit after Tax and Non-controlling Interest (PATAMI) at RM929.7 million as compared to RM776.0 million in FY2016. This was primarily due to foreign exchange gain on the Group's borrowings in FY2017. Excluding this, the Group's Normalised PATAMI was 1.8% higher at RM863.2 million.

Total capital expenditure (CAPEX) as a percentage of revenue was 22.8%, amounting to RM2.76 billion, which was lower than guided in 3Q2017, due to internal re-prioritisation of projects.

The Group is declaring a second interim single-tier cash dividend of 12.1 sen per share or RM454.7 million for the financial year ended 31 December 2017. Together with the first interim dividend of 9.4 sen per share amounting to RM353.2 million, paid on 13 October 2017, the total dividend payout is 21.5 sen per share, or RM808.0 million. The second interim dividend will be paid on 13 April 2018.

For a more in-depth review of our Financial Performance, please refer to our Group Chief Financial Officer Review and Financial Statement in the Integrated Annual Report 2017.

BUSINESS OPERATIONS REVIEW

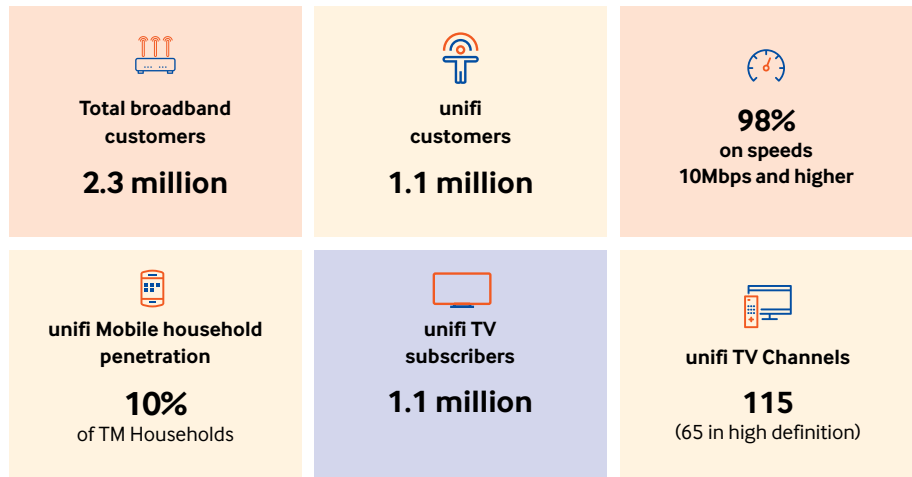
Our business operations have continued to sustain performance despite the challenging market we are in. Our key business clusters, now named unifi, TM ONE and TM GLOBAL, have been busy managing and fulfilling customers' demand while strengthening our core connectivity services with convergence offerings and solutions.



unifi

In the year under review, we continued with our efforts to ensure our customers are enriched with unifi convergence services anytime, anywhere, on any device, bringing more meaning to our true convergence proposition.

We continuously expanded our network, resulting in wider unifi service coverage for both fixed and wireless services. 2017 saw unifi Mobile's (previously webe) post-paid plan gain stronger traction, signifying the attractiveness of its affordable proposition. As at January 2018, 10% of TM Households were subscribing to unifi Mobile, and we expect the number to grow further with the launch of our unifi Mobile hybrid #BEBAS plan in end-January 2018.



Note: Figure as of 31 January 2018

We also heeded the Government's call on improving affordability, reach and quality of broadband services. In 2017, under the Broadband Improvement Plan (BIP), we have successfully enhanced the digital experience of Malaysian homes and SMEs by upgrading the broadband speeds at the same price. This is also in appreciation of the support and trust given by our customers to unifi over the years.

To address the ever-changing needs of our customers, we have broadened into new market

segments, specifically targeting the education sector and start-ups. We launched the unifi edu pack tailored for the youth, and unifi e-biz pack for e-entrepreneurs.

We were rewarded by our efforts when unifi surpassed the one-million customer mark in June 2017. As of January 2018, our customer base had increased to 1.1 million, with 98% of them on speeds 10 Mbps and higher.

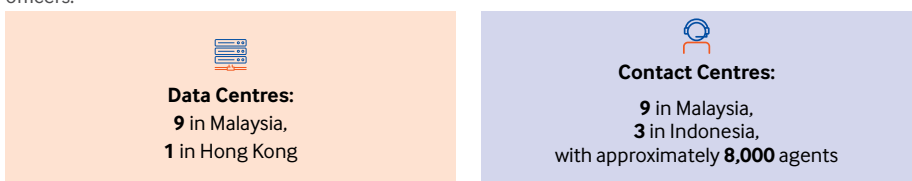


TM ONE

With PERFEXE 10, the previous business cluster Managed Accounts, and subsidiaries VADS, VADS Lyfe, and GITN are now consolidated under one brand and organisation.

This business cluster enables private enterprises and government agencies to enhance the way they work, with 'Consider IT Done' as its calling card and driving force. Connectivity services for data, internet and voice are being converged with data centre, ICT and Business Process Outsourcing (BPO) services, Smart Services, as well as mobility offerings to enable end-to-end solutions catering to specific business verticals. TM ONE aims to fully realise customers' digital potential by becoming their trusted digital partner.

At the same time, TM ONE continued to develop two state-of-the-art data centres - in Johor and the Klang Valley. Both data centres are inter-connected, forming Twin Core Data Centre facilities for high redundancy. A milestone was achieved in November 2017, when we launched the Uptime Institute Tier III certified Iskandar Puteri Core Data Centre (IPDC) in Johor. Since its launch, 17% of its space has been occupied, with some high-profile banking and financial institution as well as public sector customers, with more space being reserved for potential customers. Another milestone during the year was the launch of TM ONE's new Call Centre in Melaka housing more than 300 multi-lingual customer service officers.



Management Discussion & Analysis



TM GLOBAL

TM GLOBAL continued its role of positioning TM and Malaysia as the ideal gateway for the world to the ASEAN region; and submarine cable expansion remains a key element in achieving this.



Submarine Cables:

20

submarine cables spanning over 190,000 km



Points of Presence (PoPs)

International:
21 locations

Domestic:
9 locations



5

Regional offices:

The United States of America, United Kingdom, Hong Kong, Australia, Singapore

In 2017, three new submarine cable networks, the Malaysia-Cambodia-Thailand (MCT), Nusantara Gateway (NuGate) and Sistem Kabel Rakyat 1Malaysia (SKR1M), were completed. These add to a total of 20 submarine cables with fibre routes in excess of 190,000 km. In addition, TM GLOBAL

set up a new international Point of Presence (PoP) in Marseilles, France, for service providers who need connectivity to Europe. Domestically, TM GLOBAL continued to support LTE network deployment and had continued to fiberise mobile backhaul sites for its customers.

BUSINESS FUNCTIONS REVIEW

Our business function divisions - IT & Network Technology (IT&NT) and Customer Experience (CX), previously known as Customer Experience Management & Transformation (CEMT) - support the service delivery and operations of our customer-facing business clusters. Group Digital Centre (GDC) became a new core central function in 2017, in line with our Empowering Digital strategic thrust.

IT&NT – THE FACTORY OF OUR PRODUCTS & SERVICES

IT&NT is responsible for the planning, building, delivering, operating and maintaining the Group's network infrastructure and IT systems. Our team of experts work 24/7 to monitor our network and systems with the objective of delivering the best customer experience.

During the year under review, IT&NT continued to expand our nationwide broadband and WiFi coverage. As at end 2017, over 5.3 million broadband ports were deployed nationwide, of which 2.6 million support speeds of 10 Mbps and above, while over 7,500 WiFi access points were rejuvenated with high-speed backhaul for enhanced customer experience. Through partnerships with developers, IT&NT also focused on fiberising new high-rise buildings, especially those within our HSBB coverage.

Initiatives were also introduced to sweat our existing assets. Networks are being simplified by adopting a leaner architecture whereby multiple functionalities are being merged onto a single system, enabling our network to support new business opportunities. In SUBB areas, selected copper loops are being replaced with fibre and shortened to optimise very-high-bitrate digital subscriber line (VDSL) technology capability. Sustainable Performance & Network Improvement (SPINE) was also introduced to reduce network breakdowns and trouble tickets, and improve cycle time thus resulting in reduced fault rate and improve customer experience. In addition, IT&NT also launched an internal mobile app called EYES that enables our employees to alert the team on any occurrences that may potentially result in service disruption.

Key Highlights



Focus on
fiberising new high-rise buildings

Over 540,000 km fibre laid nationwide

Over 5TB of international internet capacity

CX – BUILDING TRUST THROUGH CUSTOMER EXPERIENCE

Key Highlights



TRI*M score

Exceeded global industry average for the seventh consecutive year

Launched

HERO app empowering employees as ambassadors for our products and services

Extended

TM Live Chat operating hours 9am to Midnight

Through our Customer Experience, we have embarked on a six-year Service Culture roadmap towards excellent service delivery. The first phase (2015-2016) was about building a strong customer service foundation. We are now in the second phase, which revolves around 'Igniting the Passion to Serve' whereby programmes are initiated to ensure employees truly internalise what it means to be a service-oriented organisation. This is aided by apps such as HERO, which empowers employees to report any request or complaint received from customers directly to the appropriate support teams for immediate response.

Guided by our Empower Digital strategy, customers' choice in reaching out to us will be further enriched with an omni-channel experience through digital channels such as TM Live Chat, social media, mobile applications and online self-help tools. We are also improving our TM Live Chat for faster issue resolution. It is anticipated that 80% of our service interactions with customers will be on digital channels in the future.



GROUP DIGITAL CENTRE – REALISING OUR EMPOWER DIGITAL ASPIRATIONS

GDC was set up to realise our Empower Digital aspirations. Its key focus areas include 'digitising' existing processes and systems to enable enhanced services and interactions with customers and employees. GDC is also pursuing 'digitalisation' initiatives to create new digital-driven business opportunities for TM.

In September 2017, GDC launched unifi.com.my web portal, our single all-in-one self-care portal enabling customers to request or upgrade their service, check their usage, pay bills, troubleshoot online as well as chat in real-time with our agents for assistance.

Key Highlights



Launched

unifi.com.my self-care portal

Launched

hub@tm, a one-stop hub for all TM related apps such as FLOW, GROW, HERO, Helo and TMmedic

Launched more than

20 apps for our employees and customers

GDC, in collaboration with other divisions, also organised our inaugural TM Digital CX Summit 2017, held in August, to create awareness and excitement of digital empowerment among Warga Keluarga TM. The event showcased digital innovations from across the organisation as well as talks and dialogue sessions by leaders and industry experts.

Management Discussion & Analysis

Today, as we focus on becoming Malaysia's one and only trusted convergence service provider, we will continue to ensure our employees are empowered to contribute in this digital journey

TOWARDS DIGITALLY EMPOWERED WORKFORCE

In TM, we acknowledge the importance of each individual employee in achieving our goals and objectives. While our leadership formulates our vision and strategies, it is the rest of Warga Keluarga TM who are responsible for translating them into everyday actions. Today, as we focus on becoming Malaysia's one and only trusted convergence service provider, we will continue to ensure our employees are empowered to contribute in this digital journey, and know that TM is a place where they can succeed.

To ensure they are fully immersed in our digital journey, we are investing in developing our employees' digital competencies. A significant training budget has been allocated for digital-related programmes, which include certifying employees in Design Thinking, and organising a series of hackathons.

Our human resources processes and systems have also been digitally revolutionised. Significantly, we have implemented GROW, a cloud-based app that enables employees to plan, manage and track their career development. In addition, we are using analytics to create a more robust manpower management framework, introducing flexibility in our working culture to enhance overall productivity and employee happiness.



OUR CORPORATE RESPONSIBILITY AND SUSTAINABILITY

Our vision is to Make Life and Business Easier, for a Better Malaysia. Towards this end, we have continued to put the principles of corporate responsibility at the heart of our sustainability framework with the focus at ICT and smarter solutions. We believe that this holds the key to building sustainable value for our shareholders.

We continue to focus on providing educational opportunities for Malaysians through our Multimedia University (MMU) and scholarships from our Yayasan TM (YTM). We also promote innovation in education via the TM 3Ducation and TM Robotics programmes, and via our TM Adopted School Programme.

Through various entrepreneurial projects in the Klang Valley and Kemaman, we share our business knowledge with Malaysian entrepreneurs. TM also leads the GLC Disaster Response Network (GDRN) and, together with other GLCs, works with the National Disaster Management Agency (NADMA) to provide relief during natural disasters in Malaysia.



We are also at the forefront of corporate efforts to preserve the environment where we operate. We continuously monitor our energy consumption, GHG emissions and carbon footprint at selected business premises. Learnings from our green initiatives are shared via environmental awareness programmes with schoolchildren and other interested parties.

We have detailed out our corporate social initiatives in our Sustainability Report, themed Caring Moments.

MANAGING RISKS

We continuously monitor the risks that affect us and put in place measures to manage or mitigate them. Chief Risk Coordinators are appointed at all major Group divisions to reinforce a risk-based management culture, supported by a long established Enterprise Risk Management (ERM) Governance and Framework.

Two major risks in the current environment are market competition, which would affect our ability to achieve our strategic objectives; and increased cyber threats as we become a more digital organisation. PERFEK 10 enhances our market risk identification abilities as it is designed to take into consideration the risks of competition. To mitigate cybersecurity risks, we have strengthened our logical security controls and replaced existing firewalls with that of higher capacity.

With the introduction of a new management to helm our Company, as well as PERFEK 10, we are confident of more efficient execution of various plans that we have in place.

ACCELERATING FORWARD IN 2018

In the years ahead, we will continue to expect the unexpected by keeping our game plan flexible to adapt to changes as they unfold, whilst remaining laser-focused on our end game of Accelerating Convergence and Empowering Digital.

We expect unifi to continue to drive the Group's performance, with consistent growth in our customer base and upgrades to speeds of more than 10 Mbps. For TM ONE, we expect to continue to face challenges as enterprises remain cost-conscious while demanding the best possible solutions. TM ONE and TM GLOBAL will manage these challenges by offering cost-savvy solutions as we continue to explore new partnership opportunities. Indeed, TM GLOBAL will continue to play a pivotal role in driving cost reductions Group-wide via reduced need for international bandwidth, expansion of international WiFi roaming, enabling media delivery technology, and reducing the cost to serve LTE and other TM services.

From the Business Functions perspective, IT&NT will focus on further improving our network and build the momentum of 'digitisation', delivering the infrastructure and support for numerous PERFEK 10 initiatives such as WiFi and LTE network expansion as well as conquering the high-rises. These are on top of efforts to improve existing asset quality, and provide data analytics and insights for better service.

As we move forward, we will continue to be guided by our Accelerate Convergence and Empower Digital strategies in everything that we do. With the introduction of a new management to helm our Company, as well as PERFEK 10, we are confident of more efficient execution of various plans that we have in place. Reassured by our proven track record of delivering growth and returns, we hope you will share all your special moments with us, and let us help make your life and business easier, for a better Malaysia.

Dato' Sri Mohammed
Shazalli Ramly
Managing Director/
Group Chief Executive Officer

Datuk Bazlan Osman
Executive Director/
Deputy Group Chief Executive
Officer

Group Financial Highlights

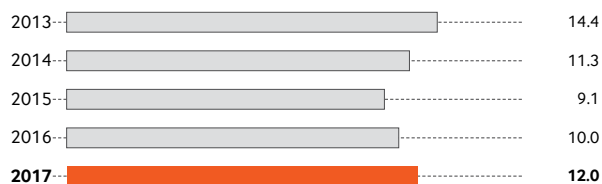
In RM Million	2013	2014	2015	2016	2017
OPERATING RESULTS					
1. Operating revenue	10,628.7	11,235.1	11,721.6	12,060.9	12,085.1
2. Profit before taxation and zakat	1,046.0	1,105.5	911.8	918.5	1,048.0
3. Profit for the financial year	1,047.8	842.5	591.8	613.4	730.5
4. Profit attributable to equity holders of the Company	1,012.2	831.8	700.3	776.0	929.7
KEY DATA OF FINANCIAL POSITION					
1. Total shareholders' equity	7,136.7	7,571.1	7,780.6	7,692.3	7,843.5
2. Total assets	21,146.5	22,623.2	24,413.1	25,001.6	24,761.8
3. Total borrowings	6,455.2	6,448.4	7,583.7	8,363.3	8,150.2
SHARE INFORMATION					
1. Per share					
Earnings (basic)	28.3 sen	22.9 sen	18.7 sen	20.6 sen	24.7 sen
Gross dividend	26.1 sen	22.9 sen	21.4 sen	21.5 sen	21.5 sen
Net assets	199.5 sen	203.6 sen	207.0 sen	204.7 sen	208.7 sen
2. Share price information					
High	RM6.00	RM7.57	RM7.79	RM6.90	RM6.69
Low	RM5.05	RM5.28	RM6.00	RM5.81	RM5.96
FINANCIAL RATIOS					
1. Return on shareholders' equity	14.4%	11.3%	9.1%	10.0%	12.0%
2. Return on total assets	5.0%	3.7%	2.4%	2.5%	3.0%
3. Debt equity ratio	0.9	0.9	1.0	1.1	1.0
4. Dividend cover	1.1	1.0	0.9	1.0	1.2

OPERATING REVENUE

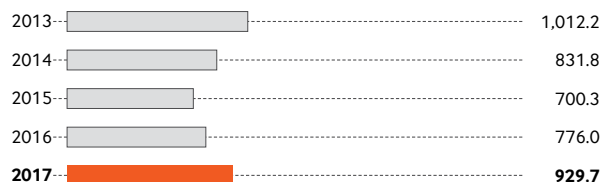
(RM Million)

**RETURN ON SHAREHOLDERS' EQUITY**

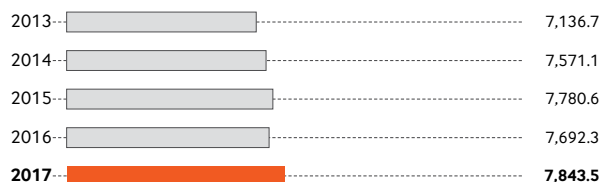
(%)

**PROFIT ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY**

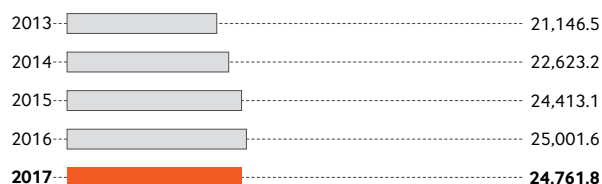
(RM Million)

**TOTAL SHAREHOLDERS' EQUITY**

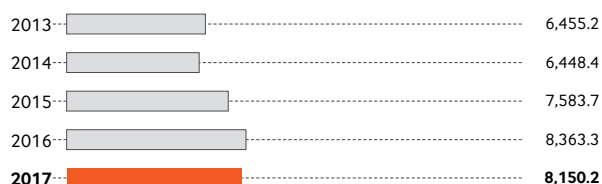
(RM Million)

**TOTAL ASSETS**

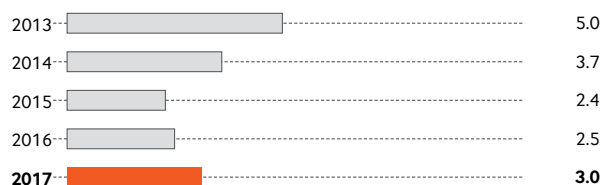
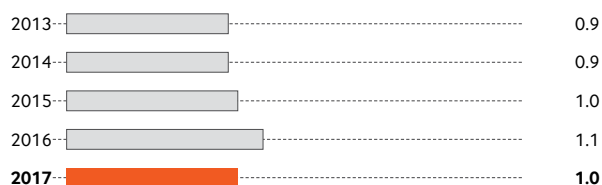
(RM Million)

**TOTAL BORROWINGS**

(RM Million)

**RETURN ON TOTAL ASSETS**

(%)

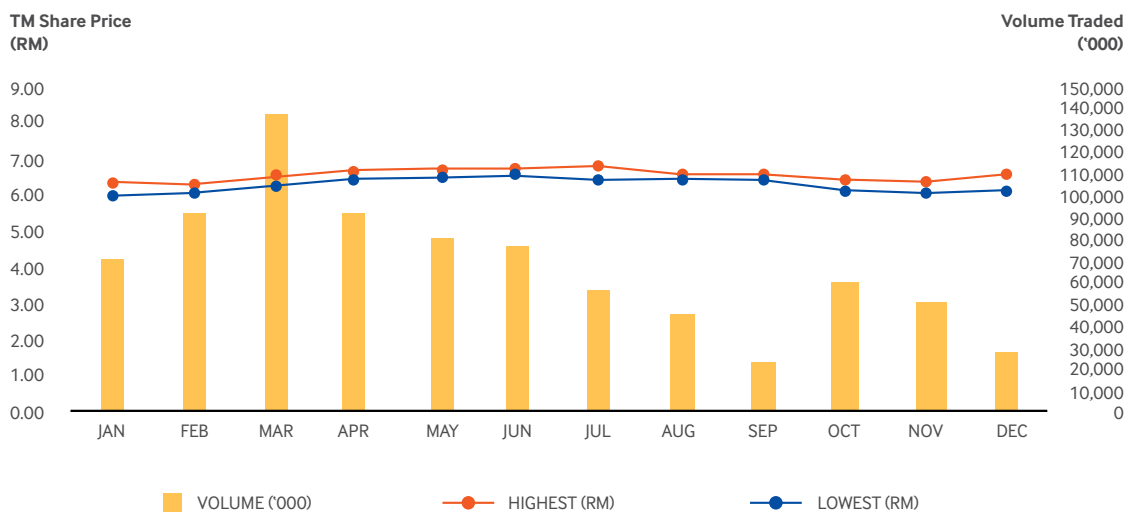
**DEBT EQUITY RATIO**

Stock Performance

In 2017, we recorded a total shares turnover of RM5.10 billion with 809 million shares traded as compared to a total turnover of RM8.58 billion with 1,290 million shares traded in 2016.

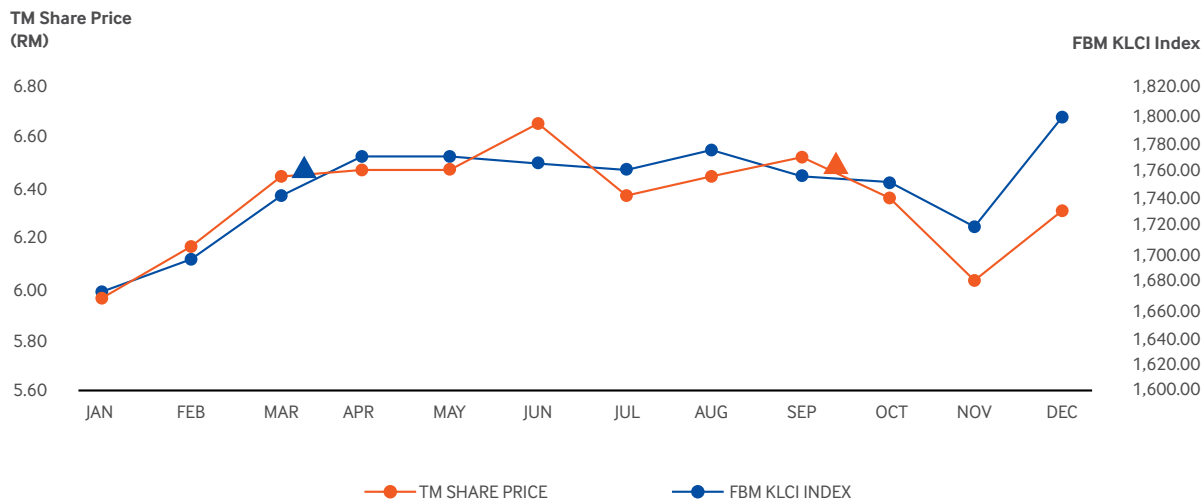
SHARE PRICE & VOLUME TRADED

2017 Monthly Trading Volume & Highest-Lowest Share Price



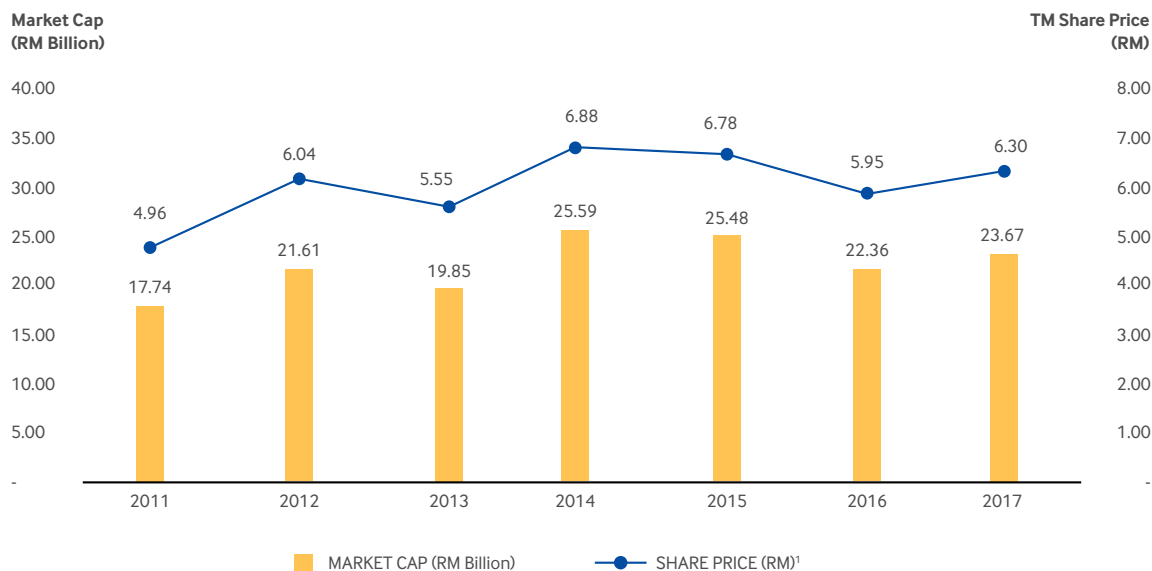
Month	Volume ('000)	Highest (RM)	Lowest (RM)
January	70,302	6.28	5.96
February	90,931	6.23	6.01
March	138,794	6.46	6.20
April	92,886	6.60	6.35
May	80,244	6.57	6.45
June	77,010	6.69	6.54
July	56,311	6.69	6.36
August	42,451	6.50	6.37
September	22,295	6.50	6.39
October	59,830	6.40	6.12
November	51,177	6.33	6.00
December	27,388	6.50	6.05

TM SHARE PRICE VS FBM KLCI INDEX 2017



	Ex Date	Payment Date
▲ 12.2 sen per share	07-Mar-17	24-Mar-17
▲ 9.4 sen per share	13-Sep-17	13-Oct-17

MARKET CAPITALISATION/SHARE PRICE



¹ Closing share price at year end

Income Statements

for the financial year ended 31 December 2017

All amounts are in unless otherwise stated	Note	The Group		The Company	
		2017 RM	2016 RM	2017 RM	2016 RM
OPERATING REVENUE	5	12,085.1	12,060.9	10,775.3	10,747.1
OPERATING COSTS					
- depreciation, impairment and amortisation	6(a)	(2,483.7)	(2,634.6)	(2,089.2)	(2,067.1)
- other operating costs	6(b)	(8,672.7)	(8,402.7)	(7,200.8)	(7,169.4)
OTHER OPERATING INCOME (net)	7	164.0	130.4	361.1	390.5
OTHER GAINS/(LOSSES) (net)	8	8.5	47.2	(15.3)	1.1
OPERATING PROFIT BEFORE FINANCE COST		1,101.2	1,201.2	1,831.1	1,902.2
FINANCE INCOME		131.8	155.3	102.5	129.9
FINANCE COST		(387.1)	(380.7)	(364.9)	(367.5)
FOREIGN EXCHANGE GAIN/(LOSS) ON BORROWINGS		174.5	(86.7)	174.3	(88.6)
NET FINANCE COST	9	(80.8)	(312.1)	(88.1)	(326.2)
ASSOCIATE					
- share of results (net of tax)	27	27.6	29.4	-	-
PROFIT BEFORE TAXATION AND ZAKAT		1,048.0	918.5	1,743.0	1,576.0
TAXATION AND ZAKAT	10	(317.5)	(305.1)	(246.6)	(277.1)
PROFIT FOR THE FINANCIAL YEAR		730.5	613.4	1,496.4	1,298.9
ATTRIBUTABLE TO:					
- equity holders of the Company		929.7	776.0	1,496.4	1,298.9
- non-controlling interests		(199.2)	(162.6)	-	-
PROFIT FOR THE FINANCIAL YEAR		730.5	613.4	1,496.4	1,298.9
EARNINGS PER SHARE (sen)					
- basic	11	24.7	20.6		
- diluted	11	24.6	20.6		

The above Income Statements are to be read in conjunction with the Notes to the Financial Statements on pages 34 to 135 of Integrated Annual Report 2017.

Independent Auditors' Report - Pages 137 to 141 of Integrated Annual Report 2017.

Statements of Financial Position

as at 31 December 2017

All amounts are in million unless otherwise stated	Note	The Group		The Company	
		2017 RM	2016 RM	2017 RM	2016 RM
SHARE CAPITAL	13	3,667.1	2,630.6	3,667.1	2,630.6
SHARE PREMIUM		-	964.9	-	964.9
OTHER RESERVES	15	(81.5)	(43.1)	251.3	271.0
RETAINED PROFITS	16	4,257.9	4,139.9	4,478.6	3,793.9
TOTAL CAPITAL AND RESERVES ATTRIBUTABLE TO EQUITY HOLDERS					
OF THE COMPANY		7,843.5	7,692.3	8,397.0	7,660.4
NON-CONTROLLING INTERESTS		(76.7)	140.2	-	-
TOTAL EQUITY		7,766.8	7,832.5	8,397.0	7,660.4
Borrowings	17	7,031.2	7,662.6	5,815.7	6,309.1
Payable to subsidiaries	18	-	-	1,109.0	1,229.3
Derivative financial instruments	19	287.7	301.9	-	-
Deferred tax liabilities	20	1,591.3	1,514.8	1,533.6	1,445.4
Deferred income	21	1,796.5	1,711.4	1,782.9	1,694.0
Trade and other payables	37	5.5	3.7	5.5	3.7
DEFERRED AND NON-CURRENT LIABILITIES		10,712.2	11,194.4	10,246.7	10,681.5
		18,479.0	19,026.9	18,643.7	18,341.9
Property, plant and equipment	22	16,540.7	16,010.6	14,381.0	13,945.1
Investment property	23	-	-	107.9	110.1
Intangible assets	24	538.6	563.6	-	-
Subsidiaries	25	-	-	1,750.5	1,742.1
Loans and advances to subsidiaries	26	-	-	1,835.9	1,349.3
Associates	27	62.8	45.8	-	-
Available-for-sale investments	28	229.8	196.5	229.7	196.4
Available-for-sale receivables	29	1.7	4.8	1.7	4.8
Other non-current receivables	30	966.6	870.7	570.0	484.3
Derivative financial instruments	19	265.0	391.5	265.0	369.0
Deferred tax assets	20	23.5	30.6	-	-
NON-CURRENT ASSETS		18,628.7	18,114.1	19,141.7	18,201.1
Inventories	31	258.5	207.1	133.2	90.9
Non-current assets held for sale	32	18.9	19.0	18.9	19.0
Customer acquisition costs	33	57.0	53.2	57.0	53.2
Trade and other receivables	34	3,710.2	3,158.2	3,364.4	2,723.1
Available-for-sale investments	28	364.7	518.0	364.7	518.0
Financial assets at fair value through profit or loss	35	4.0	6.0	4.0	6.0
Cash and bank balances	36	1,719.8	2,926.0	1,322.5	2,167.3
CURRENT ASSETS		6,133.1	6,887.5	5,264.7	5,577.5
Trade and other payables	37	3,934.2	4,103.0	3,517.0	3,661.5
Customer deposits	38	398.0	443.1	396.6	442.5
Advance rental billings		779.1	667.4	798.7	634.6
Borrowings	17	1,119.0	700.7	985.5	331.1
Payable to subsidiaries	18	-	-	-	299.4
Taxation and zakat		52.5	60.5	64.9	67.6
CURRENT LIABILITIES		6,282.8	5,974.7	5,762.7	5,436.7
NET CURRENT (LIABILITIES)/ASSETS		(149.7)	912.8	(498.0)	140.8
		18,479.0	19,026.9	18,643.7	18,341.9

The above Statements of Financial Position are to be read in conjunction with the Notes to the Financial Statements on pages 34 to 135 of Integrated Annual Report 2017.

Independent Auditors' Report - Pages 137 to 141 of Integrated Annual Report 2017.

Financial Calendar

22 FEBRUARY 2017

Announcement of the audited consolidated results and declaration of second interim single-tier dividend of 12.2 sen per share for the financial year ended 31 December 2016.

9 MARCH 2017

Date of entitlement of the second interim single-tier dividend of 12.2 sen per share for the financial year ended 31 December 2016.

24 MARCH 2017

Date of payment of the second interim single-tier dividend of 12.2 sen per share for the financial year ended 31 December 2016.

4 APRIL 2017

Issuance of the 32nd Annual General Meeting (AGM) Notice, Integrated Annual Report 2016 and Circular to Shareholders.

26 APRIL 2017

32nd AGM of the Company.

23 MAY 2017

Announcement of the unaudited consolidated results for the 1st quarter ended 31 March 2017.

29 AUGUST 2017

Announcement of the unaudited consolidated results for the 2nd quarter ended 30 June 2017 and first interim single-tier dividend of 9.4 sen per share for financial year ended 31 December 2017.

15 SEPTEMBER 2017

Date of entitlement of the first interim single-tier dividend of 9.4 sen per share for the financial year ended 31 December 2017.

13 OCTOBER 2017

Date of payment of the first interim single-tier dividend of 9.4 sen per share for the financial year ended 31 December 2017.

22 NOVEMBER 2017

Announcement of the unaudited consolidated results for the 3rd quarter ended 30 September 2017.

27 FEBRUARY 2018

Announcement of the audited consolidated results and declaration of second interim single-tier dividend of 12.1 sen per share for the financial year ended 31 December 2017.

16 MARCH 2018

Date of entitlement of the second interim single-tier dividend of 12.1 sen per share for the financial year ended 31 December 2017.

28 MARCH 2018

Issuance of the 33rd AGM Notice, Integrated Annual Report 2017 and Circular to Shareholders.

13 APRIL 2018

Date of payment of the second interim single-tier dividend of 12.1 sen per share for the financial year ended 31 December 2017.

26 APRIL 2018

33rd AGM of the Company.

Corporate Information

as at 5 March 2018

BOARD OF DIRECTORS

1

Tan Sri Dato' Seri Dr Sulaiman Mahbob

Chairman

Non-Independent Non-Executive Director

2

Dato' Sri Mohammed Shazalli Ramly

Managing Director/Group Chief Executive Officer

Non-Independent Executive Director

3

Datuk Bazlan Osman

Executive Director/Deputy Group Chief Executive Officer

Non-Independent Executive Director

4

Dato' Sri Dr Mohmad Isa Hussain

Non-Independent Non-Executive Director

5

Nik Rizal Kamil Tan Sri Nik Ibrahim Kamil

Non-Independent Non-Executive Director

6

Tunku Dato' Mahmood Fawzy Tunku Muhiyiddin

Senior Independent Director

7

Datuk Zalekha Hassan

Independent Non-Executive Director

8

Davide Giacomo Federico Benello @ David Benello

Independent Non-Executive Director

9

Datuk Seri Fateh Iskandar Tan Sri Dato' Mohamed Mansor

Independent Non-Executive Director

10

Gee Siew Yoong

Independent Non-Executive Director

11

Tunku Afwida Tunku Dato' A.Malek

Independent Non-Executive Director

12

Balasingham A. Namasiwayam

Independent Non-Executive Director

13

Dato' Asri Hamidin @ Hamidon

Alternate Director to Dato' Sri Dr Mohmad Isa Hussain

Non-Independent Non-Executive Alternate Director

SENIOR INDEPENDENT DIRECTOR

Tunku Dato' Mahmood Fawzy Tunku Muhiyiddin

Email : sid@tm.com.my

COMPANY SECRETARIES

Hamizah Abidin

(LS0007096)

Zaiton Ahmad

(MAICSA 7011681)

REGISTERED OFFICE

Level 51, North Wing

Menara TM

Jalan Pantai Baharu

50672 Kuala Lumpur

Malaysia

Tel : +603-2240 1221

Fax : +603-2283 2415

Corporate Information

as at 5 March 2018

HEAD OFFICE

Menara TM
Jalan Pantai Baharu
50672 Kuala Lumpur
Malaysia

Tel : +603-2240 9494
Website : www.tm.com.my

STOCK EXCHANGE LISTING

Listed on the Main Market of Bursa Malaysia Securities Berhad
Listing Date : 7 November 1990
Stock Name : TM
Stock Code : 4863
Stock Sector : Trading/Services

SHARE REGISTRARS

Symphony Share Registrars Sdn Bhd (378993-D)
Level 6, Symphony House
Pusat Dagangan Dana 1
Jalan PJU 1A/46
47301 Petaling Jaya
Selangor Darul Ehsan
Malaysia

Tel : +603-7849 0777 (Helpdesk)
Fax : +603-7841 8151/52
Website : www.symphony.com.my
Email : ssr.helpdesk@symphony.com.my

AUDITORS

PricewaterhouseCoopers PLT (LLP 001440-LLA & AF 1146)
Level 10, 1 Sentral, Jalan Travers
Kuala Lumpur Sentral
50470 Kuala Lumpur
Malaysia

Tel : +603-2173 1188
Fax : +603-2173 1288
Website : www.pwc.com

PRINCIPAL BANKERS

- CIMB Bank Berhad
- Malayan Banking Berhad

CONTACT US

For any enquiries on TM products and services

- www.tm.com.my
- Email: help@tm.com.my
- Call:
 - 100, if you are calling from a fixed line in Malaysia.
 - 1 300 888 123 if you are calling from a mobile device
 - +603-2241 1290 if you are calling from overseas.
 - +603-2240 9494 to reach our general line.
- Follow TM on Twitter:
 - @unifi (www.twitter.com/unifi)
 - @helpmeunifi (www.twitter.com/helpmeunifi)

1. CHIEF CUSTOMER EXPERIENCE OFFICER

Azhar Omar

Azhar is responsible for TM's overall customer experience management and initiatives. His profile is disclosed on page 104 in the Corporate Overview of the Integrated Annual Report 2017 (IAR 2017).

Tel : +603-2242 9292
Email : azhar.omar@tm.com.my

2. CHIEF CORPORATE & REGULATORY OFFICER

Ahmad Ismail

Ahmad is responsible for the Group's corporate and regulatory matters. His profile is disclosed on page 104 in the Corporate Overview.

Tel : +603-2241 5799
Fax : +603-2241 5769
Email : ahmisa@tm.com.my

3. CHIEF INTERNAL AUDITOR

Hazimi Kassim

Hazimi is responsible for the management of internal control and review of its effectiveness, adequacy and integrity. His profile is disclosed on page 105 in the Corporate Overview.

Tel : +603-2240 1919
Fax : +603-7955 6235
Email : hazimi.kassim@tm.com.my

4. GROUP COMPANY SECRETARY

Hamizah Abidin

Hamizah is responsible for corporate secretarial matters for the TM Group, as well as PLC Compliance. Her profile is disclosed on page 98 in the Corporate Overview.

Tel : +603-2240 1204
Fax : +603-2283 2415
Email : hamizaha@tm.com.my

5. HEAD OF INVESTOR RELATIONS

Rohaila Mohamed Basir

Rohaila is the General Manager, Corporate Finance and Investor Relations. She graduated with an LLB (Hons.) from the University of Malaya. She joined TM in February 2011. Prior thereto, Rohaila spent five years in private legal practice specialising in banking and corporate finance before joining Malaysian Airline System Berhad in 2004, where she served as General Counsel until 2008. She then joined MMC Corporation Berhad as its Legal Advisor and later moved on to be Senior Manager, Group Managing Director's Office in 2009, where she headed the corporate communications function and handled investor relations for the company.

Tel : +603-2240 4848
Fax : +603-2240 0433
Email : rohailabasir@tm.com.my

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN THAT the Thirty-third Annual General Meeting (33rd AGM) of Telekom Malaysia Berhad (“TM” or “the Company”) will be held at the Kristal Hall, TM Convention Centre, Menara TM, Jalan Pantai Baharu, 50672 Kuala Lumpur, Malaysia on Thursday, 26 April 2018 at 10:00 a.m. to transact the following businesses, with or without modifications:

As Ordinary Business

- 1.0 To receive the Audited Financial Statements for the financial year ended 31 December 2017 together with the Reports of the Directors and Auditors thereon.
Please refer to Explanatory Note A
- 2.0 To re-elect the following Directors, who retire pursuant to Article 98(2) of the Company’s Articles of Association and being eligible offer themselves for re-election:
(i) Dato’ Sri Mohammed Shazalli Ramly **(Ordinary Resolution 1)**
(ii) Nik Rizal Kamil Tan Sri Nik Ibrahim Kamil **(Ordinary Resolution 2)**
Please refer to Explanatory Note B
- 3.0 To re-elect the following Directors, who retire by rotation pursuant to Article 103 of the Company’s Articles of Association and being eligible offer themselves for re-election:
(i) Datuk Bazlan Osman **(Ordinary Resolution 3)**
(ii) YM Tunku Dato’ Mahmood Fawzy Tunku Muhiyiddin **(Ordinary Resolution 4)**
(iii) Datuk Zalekha Hassan **(Ordinary Resolution 5)**
Please refer to Explanatory Note C
- 4.0 To approve the payment of the following Directors’ fees with effect from the 33rd AGM until the next AGM of the Company:
(i) RM30,000 per month for the Non-Executive Chairman (NEC), RM20,000 per month for each Non-Executive Director (NED) and RM2,250 per month for Senior Independent Director (SID); and
(ii) RM15,000 per month and RM10,000 per month for NEC and NEDs respectively, of Tier 1 subsidiaries. **(Ordinary Resolution 6)**
Please refer to Explanatory Note D
- 5.0 To approve the payment of benefits payable to NEC and NEDs of the Company up to an amount of RM2,350,000 from the 33rd AGM until the next AGM of the Company. **(Ordinary Resolution 7)**
Please refer to Explanatory Note E
- 6.0 To re-appoint PricewaterhouseCoopers PLT (PwC), having consented to act as Auditors of the Company for the financial year ending 31 December 2018 and to authorise the Directors to fix their remuneration. **(Ordinary Resolution 8)**
Please refer to Explanatory Note F

As Special Business

- 7.0 To consider and if thought fit, to pass the following resolutions:

7.1 Proposed Renewal of the Authority for Directors to Allot and Issue Shares pursuant to Section 75 of the Companies Act, 2016 (CA 2016)

THAT subject always to the CA 2016, the Constitution of the Company and the approvals of the relevant government and/or regulatory authorities, where such approval is necessary, authority be and is hereby given to the Directors to issue and allot shares in the capital of the Company pursuant to Section 75 of the CA 2016, to any person other than a Director or major shareholder of the Company or person connected with any Director or major shareholder of the Company, at any time until the conclusion of the next annual general meeting, in such number and to such person and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit provided that the aggregate number of shares to be issued does not exceed ten percent (10%) of the issued and paid up share capital of the Company for the time being **AND THAT** the Directors be and are also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing of and quotation for the additional shares so issued, **AND FURTHER THAT** such authority shall commence immediately upon the passing of this resolution and continue to be in force until the conclusion of the next annual general meeting of the Company.

Please refer to Explanatory Note G

(Ordinary Resolution 9)

Notice of Annual General Meeting

7.2 Proposed Renewal of the Authority for Directors to Allot and Issue New Ordinary Shares in the Company (TM Shares) in relation to the Dividend Reinvestment Scheme (DRS)

THAT pursuant to the DRS approved at the Extraordinary General Meeting (EGM) held on 8 May 2014, approval be and is hereby given to the Company to allot and issue such number of new TM Shares for the DRS until the conclusion of the next annual general meeting, upon such terms and conditions and to such persons as the Directors may, in their absolute discretion, deem fit and in the interest of the Company **PROVIDED THAT** the issue price of the said new TM Shares shall be fixed by the Directors at not more than ten percent (10%) discount to the adjusted five (5)-day volume weighted average market price (VWAMP) of TM Shares immediately prior to the price-fixing date, of which the VWAMP shall be adjusted ex-dividend before applying the aforementioned discount in fixing the issue price of TM Shares at the material time;

AND THAT the Board of Directors of the Company be and is hereby authorised to do all such acts and enter into all such transactions, arrangements and documents as may be necessary or expedient in order to give full effect to the DRS with full power to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed or agreed to by any relevant authorities or consequent upon the implementation of the said conditions, modifications, variations and/or amendments, as they, in their absolute discretion, deemed fit and in the best interest of the Company.

Please refer to Explanatory Note H

(Ordinary Resolution 10)

7.3 Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature (Proposed Renewal of Shareholders' Mandate)

THAT in accordance with Paragraph 10.09 of the Main Market Listing Requirements (Main LR) of Bursa Malaysia Securities Berhad (Bursa Securities), approval be and is hereby given for the Company and/or its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature as set out in Appendix I of the Company's Circular to Shareholders dated 28 March 2018 which are necessary for the day-to-day operations **PROVIDED THAT** such transactions are entered into in the ordinary course of business of the Company and/or its subsidiaries, are carried out on terms not more favourable to the related party than those generally available to the public and are not detrimental to the minority shareholders of the Company;

THAT such approval shall continue to be in full force and effect until:

- (i) the conclusion of the next annual general meeting of the Company at which time the authority will lapse, unless the authority is renewed by a resolution passed at such general meeting;
- (ii) the expiration of the period within which the Company's next annual general meeting is required to be held under Section 340(1) of the Companies Act, 2016 (CA 2016) (but shall not extend to such extension as may be allowed under Section 340(4) of the CA 2016); or
- (iii) revoked or varied by resolution passed by the shareholders of the Company at a general meeting,

whichever is the earlier;

AND THAT the Board of Directors of the Company be and is hereby empowered and authorised to do or procure to be done all acts, deeds and things (including executing such documents under the common seal in accordance with the provisions of the Constitution of the Company, as may be required) to give effect to the Proposed Renewal of Shareholders' Mandate.

Please refer to Explanatory Note I

(Ordinary Resolution 11)

7.4 Proposed Additional Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature (Proposed Additional Shareholders' Mandate)

THAT in accordance with paragraph 10.09 of the Main Market Listing Requirements (Main LR) of Bursa Malaysia Securities Berhad (Bursa Securities), approval be and is hereby given for the Company and/or its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature as set out in Appendix II of the Company's Circular to Shareholders dated 28 March 2018 which are necessary for the day-to-day operations **PROVIDED THAT** such transactions are entered into in the ordinary course of business of the Company and/or its subsidiaries, are carried out on terms not more favourable to the related party than those generally available to the public and are not detrimental to the minority shareholders of the Company;

THAT, such approval shall continue to be in full force and effect until:

- (i) the conclusion of the next annual general meeting of the Company at which time the authority will lapse, unless the authority is renewed by a resolution passed at such general meeting;
- (ii) the expiration of the period within which the Company's next annual general meeting is required to be held under Section 340(1) of the Companies Act, 2016 (CA 2016) (but shall not extend to such extension as may be allowed under Section 340(4) of the CA 2016); or
- (iii) revoked or varied by resolution passed by the shareholders of the Company at a general meeting,

whichever is the earlier;

AND THAT the Board of Directors of the Company be and is hereby empowered and authorised to do or procure to be done all acts, deeds and things (including executing such documents under the common seal in accordance with the provisions of the Constitution of the Company, as may be required) to give effect to the Proposed Additional Shareholders' Mandate.

Please refer to Explanatory Note J

(Ordinary Resolution 12)

7.5 Proposed Grant to Executive Directors pursuant to the existing Long Term Incentive Plan of the Company

a) Proposed Grant to Dato' Sri Mohammed Shazalli Ramly, Managing Director/Group Chief Executive Officer of the Company

THAT pursuant to the Long Term Incentive Plan (LTIP) of up to ten percent (10%) of the issued ordinary capital of the Company (excluding Treasury Shares, if any) for eligible employees and Executive Directors of the Company and its subsidiaries, as approved by the shareholders at the Extraordinary General Meeting (EGM) held on 28 April 2016, the Board (save for Dato' Sri Mohammed Shazalli Ramly) be and is hereby authorised, at any time and from time to time during the duration of the LTIP, to procure the allocation and grants to Dato' Sri Mohammed Shazalli Ramly, Managing Director/Group Chief Executive Officer of the Company, of up to 6,000,000 TM Shares under the LTIP, subject to the vesting conditions and such other terms and conditions of the By-Laws for the LTIP;

AND THAT the Board of Directors of the Company be and is hereby authorised to allot and issue new TM Shares pursuant to the LTIP to him from time to time pursuant to the vesting of his Grant.

Please refer to Explanatory Note K

(Ordinary Resolution 13)

b) Proposed Grant to Datuk Bazlan Osman, Executive Director/Deputy Group Chief Executive Officer of the Company

THAT pursuant to the Long Term Incentive Plan (LTIP) of up to ten percent (10%) of the issued ordinary capital of the Company (excluding Treasury Shares, if any) for eligible employees and Executive Directors of the Company and its subsidiaries, as approved by the shareholders at the Extraordinary General Meeting (EGM) held on 28 April 2016, the Board (save for Datuk Bazlan Osman) be and is hereby authorised, at any time and from time to time during the duration of the LTIP, to procure the allocation and grants to Datuk Bazlan Osman, Executive Director/Deputy Group Chief Executive Officer of the Company, of up to 5,400,000 TM Shares under the LTIP, subject to the vesting conditions and such other terms and conditions of the By-Laws for the LTIP;

AND THAT the Board of Directors of the Company be and is hereby authorised to allot and issue new TM Shares pursuant to the LTIP to him from time to time pursuant to the vesting of his Grant.

Please refer to Explanatory Note L

(Ordinary Resolution 14)

7.6 Proposed Adoption of a New Constitution of the Company in place of the existing Memorandum & Articles of Association (Proposed New Constitution)

THAT approval be and is hereby given for the Company to adopt the new Constitution in the form and manner as set out in Appendix III of the Circular to Shareholders dated 28 March 2018, in place of the existing Memorandum & Articles of Association;

AND THAT the Board of Directors of the Company be and is hereby authorised to assent to any modifications, variations and/or amendments as may be required by any relevant authorities and to do all acts necessary to give effect to the Proposed New Constitution.

Please refer to Explanatory Note M

(Special Resolution 1)

8.0 To transact any other business for which due notice has been given in accordance with Section 340(1) of the CA 2016 and the Company's Articles of Association.

FURTHER NOTICE IS HEREBY GIVEN THAT for the purpose of determining a Member who shall be entitled to attend, speak and vote at this 33rd AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd (Bursa Depository) in accordance with Article 74(3)(a) of the Company's Articles of Association and Section 34(1) of the Securities Industry (Central Depositories) Act 1991 (SICDA) to issue a General Meeting Record of Depositors (ROD) as at 18 April 2018. Only a depositor whose name appears on the ROD as at 18 April 2018 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote on his/her behalf.

By Order of the Board

Hamizah Abidin (LS0007096)
Zaiton Ahmad (MAICSA 7011681)
Secretaries

Kuala Lumpur
28 March 2018

Notice of Annual General Meeting

NOTES:

Proxy and/or Authorised Representatives

1. A Member entitled to attend, speak and vote at the Meeting is entitled to appoint a proxy to attend, speak and vote in his/her stead. A proxy or representative may but need not be a Member of the Company. A member may appoint any person to be his/her proxy without restriction to the proxy's qualification.
2. A Member shall not be entitled to appoint more than two proxies to attend, speak and vote at the Meeting provided that where a Member of the Company is an authorised nominee as defined in accordance with the provisions of SICDA, it may appoint at least one proxy but not more than two proxies in respect of each securities account it holds with ordinary shares in the Company standing to the credit of the said securities account. Where a Member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account (omnibus account), there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
3. Where a Member appoints two proxies, the appointments shall be invalid unless the proportions of the holdings to be represented by each proxy are specified.
4. The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly appointed under a Power of Attorney or if such appointer is a corporation, either under its common seal or under the hand of an officer or attorney duly appointed under a Power of Attorney. If the proxy form is signed under the hand of an officer duly authorised, it should be accompanied by a statement reading "signed as authorised officer under an Authorisation Document which is still in force, and no notice of revocation has been received". If the proxy form is signed under the attorney duly appointed under a Power of Attorney, it should be accompanied by a statement reading "signed under a Power of Attorney which is still in force, and no notice of revocation has been received". A copy of the Authorisation Document or the Power of Attorney, which should be valid in accordance with the laws of the jurisdiction in which it was created and is exercised, should be enclosed with the proxy form.
5. A corporation which is a Member, may by resolution of its Directors or other governing body authorises such person as it thinks fit to act as its representative at the Meeting, in accordance with Article 92 of the Company's Articles of Association.
6. The instrument appointing the proxy together with the duly registered Power of Attorney referred to in Note 4 above, if any, must be deposited at the office of the Share Registrars, Symphony Share Registrars Sdn Bhd (378993-D), Level 6, Symphony House, Pusat Dagangan Dana 1, Jalan PJU 1A/46, 47301 Petaling Jaya, Selangor, Malaysia not less than 24 hours before the time appointed for the taking of the poll or **no later than on 25 April 2018 at 12:00 noon.**

The Share Registrars will also provide a box at the ground floor of its office building for drop-in of proxy forms.

7. Explanatory Note A

The Audited Financial Statements are laid before the shareholders pursuant to the provisions of Sections 266(1)(a) and 340(1)(a) of CA 2016 for discussion only and will not be put forward for voting.

8. Explanatory Notes B and C

Article 98(2) provides that any Director appointed during the year shall hold office only until the next AGM and shall then be eligible for re-election. The Directors shall not be taken into account in determining the Directors who are to retire on rotation at the AGM. Dato' Sri Mohammed Shazalli Ramly and Nik Rizal Kamil Tan Sri Nik Ibrahim Kamil were appointed on 1 May 2017 and 30 April 2017 respectively and are standing for re-elections as Directors of the Company and being eligible, have offered themselves for re-elections.

Article 103 provides that one third of the Directors of the Company for the time being shall retire by rotation at an AGM of the Company. All Directors shall retire from office once at least in each three years but shall be eligible for re-election. Three out of 10 Directors are to retire in accordance with Article 103. Datuk Bazlan Osman, YM Tunku Dato' Mahmood Fawzy Tunku Muhiyiddin and Datuk Zalekha Hassan are standing for re-elections as Directors of the Company and being eligible, have offered themselves for re-elections.

The Board has conducted an assessment on the independence of the Independent Directors who are seeking re-election at this 33rd AGM, inclusive of their skills, experience, character, integrity, competency and contribution. The profiles of Directors seeking re-elections are set out in the Profile of Directors' section on pages 91 to 94 inclusive in the Corporate Overview of the Company's Integrated Annual Report (IAR) 2017. Details of the assessment of all Directors standing for re-election are provided on page 124 in the Corporate Overview.

9. Explanatory Note D and E

Section 230(1) of CA 2016 provides amongst others, that “fees” of the directors and “any benefits” payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting. Pursuant thereto, shareholders’ approval is sought for the payment of fees and benefits payable to NEC and NEDs, in two separate resolutions as follows:

- (i) Ordinary Resolution (OR) 6 on the payment of a revised Directors’ fees for the Company and Tier 1 Subsidiaries from the date of the 33rd AGM until the next AGM; and
- (ii) OR 7 on the payment of benefits payable to the NEC and NEDs from the 33rd AGM until the next AGM.

OR 6: Directors’ Fees

The shareholders had at the 32nd AGM held on 26 April 2017, approved the payment of directors’ fees with effect from the 32nd AGM until the 33rd AGM of the Company. The fees for the NEC and NEDs were last reviewed and approved at the 28th AGM held on 7 May 2013 with effect from 1 January 2012 following an independent review conducted by an external consultant.

After a lapse of six years, the Board is proposing a review of the existing directors’ fees, to ensure that the Company is able to attract and retain the right Board talent as well as motivate the Directors to drive the Company’s long-term objectives. The remuneration proposed takes into account the demands, complexities and performance of the Company as well as skills and experience required. Hence, the NEDs remuneration should reflect the increasing complexities of the duties, responsibilities, expectation and commitment of the work of the NEDs. The proposed review is to ensure that the remuneration is comparable with the prevalent market. For this purpose, an external consultant was engaged in October 2017 to undertake the benchmarking analysis and recommend the appropriate revised fees. In addition, the review takes into consideration the Report on NEDs Remuneration 2017 by a prominent audit firm.

The proposed review was comprehensively deliberated by the Board Nomination and Remuneration Committee (NRC) in January and February 2018, and was duly approved by the Board for tabling at the 33rd AGM for the shareholders’ approval. The proposal involve the revision to the Directors’ fixed fee only, to be effective from the 33rd AGM until the next AGM (Stipulated Period), as follows:

- (i) Increase of NEC fee from RM23,000 per month to RM30,000 per month; and
- (ii) Increase of NED fee from RM15,000 per month to RM20,000 per month.

The Board was of the view that the proposed increase is fair and reasonable as the directors’ fees had not been reviewed since 2012.

TM has also in place a Subsidiaries’ Board Remuneration Framework (SRF) in which subsidiaries are categorised into tiers based on its strategic, revenue and impact levels to TM, as well as focus of business. Based on SRF’s policy, directors’ fees for Tier 1 Subsidiaries has been set at 50% of TM’s Remuneration Framework. In view thereof, the fees for NEC and NEDs appointed on the boards of the Tier 1 Subsidiaries shall be revised from RM11,500 per month to RM15,000 per month for the NEC, and from RM7,500 per month to RM10,000 per month for the NEDs, for the Stipulated Period.

OR 7: Benefits Payable

Despite the trend for companies to introduce and pay retainer fees for Board Committees, NRC and TM Board agreed to maintain existing benefits. Benefits Payable applicable to NEC and NEDs pursuant to the Board Charter comprise meeting fee, emoluments and claimable benefits as stipulated below:

- (i) No revision proposed for the following existing meeting fee structure for Board and Board Committees:

	TM Board (RM)	Board Audit Committee (RM)	Nomination & Remuneration Committee (RM)	Board Tender Committee (RM)	Board Risk Committee (RM)	Board Investment Committee (RM)	LTIP Committee (RM)
Chairman	3,500	3,250	2,500	3,250	2,500	2,500	2,500
NED	3,000	2,500	2,000	2,500	2,000	2,000	2,000

Note: Board is authorised to determine the fees for ad-hoc Board Committees.

- (ii) No revision proposed for the following prevailing meeting fees under the SRF:

Category of TM Subsidiaries	NEC	NED	Committee Fee	
	Meeting Fee (RM)	Meeting Fee (RM)	Chairman Meeting Fee (RM)	Member Meeting Fee (RM)
Tier 1	1,500	1,000	500	300
Tier 2	1,500	1,000	Nil	Nil

- (iii) Customary benefits such as claimable benefits on annual overseas business development trips, leave passage, per diem travelling for foreign director, business equipment, telecommunication bills, insurance and medical coverage.

Notice of Annual General Meeting

In determining the estimated amount of benefits payable for the NEC and NEDs, various factors, including the number of scheduled meetings for the Board, Board Committees and Boards of subsidiaries as well as the number of NEDs involved in these meetings were considered.

Subject to the shareholders' approval of OR 6 and OR 7, the payment of fees and benefits throughout the Stipulated Period will be made by the Company and its subsidiaries on a monthly basis and/or as and when incurred. The Board opined that it is just and equitable for the NEC and NEDs to be paid such payment on such basis upon them discharging their responsibilities and rendering their services to the Company and its subsidiaries.

Any NEDs who are shareholders of the Company will abstain from voting on OR 6 and 7 concerning remuneration to the NEDs at the 33rd AGM.

10. Explanatory Note F

The Board Audit Committee (BAC) and the Board at their Meetings on 20 February 2018 and 27 February 2018 respectively have considered the re-appointment of PwC as Auditors of the Company and collectively agreed that PwC met the relevant criteria as prescribed by Paragraph 15.21 of the Main LR of Bursa Securities.

11. Explanatory Note G

The Company has not issued any new shares under the general mandate for issuance and allotment of shares up to 10% of the issued and paid-up capital of the Company, which was approved at the 32nd AGM held on 26 April 2017 and which shall lapse at the conclusion of the 33rd AGM to be held on 26 April 2018.

The proposed OR 9 is a renewal of the general mandate obtained from the shareholders of the Company at the previous AGM. In accordance with Section 75 of CA 2016, a renewal is sought from shareholders for Directors to issue and allot new shares in the Company of up to an amount not exceeding 10% of the issued and paid up share capital of the Company for such purposes as the directors may deem fit in the best interest of the Company including for any possible fund raising activities for the Company's working capital requirements and strategic investments.

This resolution if approved, will give the Company and its Directors the mandate and flexibility to issue and allot new shares in the Company for possible fund raising activities without the need to seek shareholders' approval via a general meeting subsequent to this 33rd AGM, which may delay the capital raising initiatives and incur relevant cost in organising the general meeting. The authorisation, unless revoked or varied by the Company at a general meeting, will be valid until the next AGM of the Company.

12. Explanatory Note H

The proposed OR 10 is for the proposed renewal of the authority for Directors to allot and issue new ordinary shares in the Company in respect of dividends to be declared, if any, under the DRS, until the conclusion of the next AGM.

13. Explanatory Note I & J

The proposed ORs 11 and 12, if passed, will authorise the Company and/or its subsidiaries to enter into recurrent related party transactions with related parties in the ordinary course of business which are necessary for the Group's day-to-day operations and are on normal commercial terms not more favourable to the related parties than those generally available to the public and shall lapse at the conclusion of the next AGM unless authority for its renewal is obtained from shareholders of the Company at a general meeting.

14. Explanatory Note K & L

TM shareholders at the EGM held on 28 April 2016 has approved the allocation of TM Shares under the LTIP to then TM MD/Group CEO and ED/Group Chief Financial Officer. Under the Main LR, approvals of shareholders are required for any allocation to the Directors.

The proposed OR 13, if passed, will allow Dato' Sri Mohammed Shazalli Ramly, the new MD/Group CEO appointed on 1 May 2017 to participate in the LTIP. In addition, the proposed OR 14, if passed, will also enable Datuk Bazlan Osman to participate further in the LTIP based on his new designation as ED/Deputy Group CEO effective on 1 April 2017.

The proposed grant is the maximum number of TM Shares that may be vested to Dato' Sri Mohammed Shazalli Ramly and Datuk Bazlan Osman, subject to the meeting of stretched individual and company performance targets, at the point of vesting. Dato' Sri Mohammed Shazalli Ramly and Datuk Bazlan Osman, and persons connected to them will abstain from voting on this resolution, and they have also abstained from all deliberation and voting on this resolution at the Board Meeting.

The Board LTIP, NRC and TM Board (save for Dato' Sri Mohammed Shazalli Ramly and Datuk Bazlan Osman) have deliberated on the proposal and agreed that the proposed maximum allowable grant is fair and reasonable, to align the interest of the EDs with long-term shareholders' value enhancement and long-term success of TM Group.

15. Explanatory Note M

The Special Resolution 1, if passed, will streamline the Company's Constitution with the new provisions of the new CA 2016, amendments made to the Main LR and enhance administrative efficiency. The Board proposed that the existing Memorandum and Articles of Association be amended in its entirety by the replacement of a new Constitution in view of the substantial amount of the amendments. The Proposed New Constitution shall take effect once it has been passed by a majority of not less than 75% of such members who are entitled to vote and do vote in person or by proxy at the 33rd AGM.

Statement Accompanying Notice of the 33rd Annual General Meeting

pursuant to Paragraph 8.27(2) and Appendix 8A of the Main LR of Bursa Securities

1. The profiles of the following Directors who are retiring pursuant to Article 98(2) of the Company's AA as per Ordinary Resolutions 1 and 2 of the notice of the 33rd AGM are stated in pages 91 and 93 in the Corporate Overview:
 - (i) Dato' Sri Mohammed Shazalli Ramly (Non-Independent Executive Director) [NIED]
 - (ii) Nik Rizal Kamil Tan Sri Nik Ibrahim Kamil (Non-Independent Non-Executive Director)

2. The profiles of the following Directors who are retiring pursuant to Article 103 of the Company's AA as per Ordinary Resolutions 3, 4 and 5 of the notice of the 33rd AGM are stated in pages 92 to 94 in the Corporate Overview:
 - (i) Datuk Bazlan Osman (NIED)
 - (ii) YM Tunku Dato' Mahmood Fawzy Tunku Muhiyiddin (Senior Independent Director) (SID)
 - (iii) Datuk Zalekha Hassan (Independent Non-Executive Director)

None of the above Directors has any interest in the securities of the Company, save for Datuk Bazlan Osman. The securities holdings and interest in shares of Datuk Bazlan Osman is disclosed on pages 23 and 143 of the Financial Statements.

None of the abovenamed Directors has any family relationship with any Director and/or major shareholder of the Company, save for Nik Rizal Kamil Tan Sri Nik Ibrahim Kamil, who is an employee and nominee director of Khazanah, TM's major shareholder. They do not have any conflict of interests with TM, convicted for any offences other than traffic offences for the past 5 years, or have been imposed for any sanction or penalty by any regulatory bodies during the financial year ended 31 December 2017.

The two independent directors, Tunku Dato' Mahmood Fawzy Tunku Muhiyiddin and Datuk Zalekha Hassan satisfy the criteria of independent directors as defined under Paragraph 1.01 of Bursa Securities' Main LR, which include being independent of management, free from any business or other relationship which could interfere with the exercise of independent judgement, objectivity or the ability to act in the best interests of the Company, and also being independent of the major shareholders.

Administrative Details for the 33rd Annual General Meeting (AGM)

Date	: Thursday, 26 April 2018
Registration	: From 7:30 a.m. at the Marquee Tent at the Main Lobby of Menara TM
Commencement of meeting	: 10:00 a.m.
Venue	: Kristal Hall, TM Convention Centre, Menara TM, Jalan Pantai Baharu, 50672 Kuala Lumpur, Malaysia



Parking

- Parking is free at Lower Ground 2 (LG2) of Menara TM **ONLY**.
- Shareholders are encouraged to use the KELANA JAYA LINE (Light Rail Transit) and disembark at the Kerinchi Station, which is about 5 minutes walking distance to the meeting venue.
- Directional signage to the parking area will be provided.



Registration

- Please produce your original Identity Card (IC) at the registration counter for verification.
- Upon completion of the registration process, you will be given an identification wristband which you must wear before entering the meeting hall.
- If you are attending the meeting as shareholder as well as proxy, you will only be registered once and will be given only one identification wristband to enter the meeting hall.
- You are not allowed to enter the meeting hall without wearing the identification wristband. There will be no replacement in the event you lose or misplace your identification wristband.
- After registration, please proceed to the Multi Purpose Hall for breakfast/refreshment.
- You will not be allowed to register on behalf of another member even with the original IC of that other member.
- The registration counters will only handle verification of identities and registration. If you have other queries or need clarification, please proceed to the Help Desk.



Help Desk

- The Help Desk is provided for enquiries or clarification in relation to registration matters and revocation of proxy appointments.



Refreshments

- Breakfast will be served from 7:30 a.m. at the Multi Purpose Hall before commencement of the AGM.



Gift Policy

- Each shareholder or proxy, shall be eligible for one (1) door gift only. A shareholder who is also attending as a proxy is entitled to a maximum of two (2) door gifts only.
- A person who is attending as proxy or proxies is only eligible for one (1) door gift regardless of how many shareholders he/she is representing.
- The door gift will be given to shareholder or proxy upon successful registration.
- There will be no replacement in the event you lose or misplace your door gift.



Members Entitled to Attend

- For the purpose of determining a member who is entitled to attend the 33rd AGM, the Company has requested Bursa Malaysia Depository Sdn Bhd to issue a General Meeting Record of Depositors (ROD) as at 18 April 2018.
- Only a member or depositor whose name appears on the ROD as at 18 April 2018 shall be entitled to attend the 33rd AGM or appoint proxies to attend, speak and/or vote on his/her behalf.



TELEKOM MALAYSIA BERHAD
(Company No. 128740-P)
(Incorporated in Malaysia)



Proxy

- A Member entitled to attend, speak and vote is entitled to appoint proxy/proxies to attend, speak and vote instead of him/her. If you are unable to attend this 33rd AGM and wish to appoint a proxy to vote on your behalf, please submit your proxy form in accordance with the notes and instructions printed therein.
- If you wish to personally attend this 33rd AGM, please do not submit any proxy form. You will not be allowed to attend the meeting together with a proxy appointed by you.
- If you have submitted your proxy form prior to the meeting and subsequently decided to personally attend the meeting, please proceed to the Help Desk to revoke the appointment of your proxy.
- You may fax your proxy form to the Share Registrar's office, Symphony Share Registrars Sdn Bhd at fax no. 603-78418151/52. However, the original copy of the proxy form must reach their office at Level 6, Symphony House, Pusat Dagangan Dana 1, Jalan PJU 1A/46, 47301 Petaling Jaya, Selangor, Malaysia not less than 24 hours before the time appointed for taking of the poll or no later than 12:00 noon on 25 April 2018. The Share Registrar will also provide a box at the ground floor of its office building for drop-in of proxy forms.



Corporate Members

- Any Corporate Member who wishes to appoint a representative instead of a proxy to attend this 33rd AGM should submit the original certificate of appointment under the seal of the corporation to the office of Share Registrar at any time before the time appointed for holding the meeting or to the registration staff on the meeting day for the Company's records. You will NOT be allowed to attend the meeting if you fail to produce the original certificate of appointment.



Pre-AGM Question

- For the benefit of shareholders, an email account i.e. agm2018@tm.com.my has been created for shareholders to submit question(s) to be raised at the 33rd AGM, which will be valid from 28 March 2018 until 25 April 2018.



Voting Procedure

- The voting at the 33rd AGM will be conducted by poll in accordance with Paragraph 8.29A of Bursa Malaysia Securities Berhad's Main Market Listing Requirements.
- The Company has appointed Symphony Share Registrars Sdn Bhd as Poll Administrator to conduct the poll by way of electronic voting (e-polling) and Symphony Corporate House Sdn Bhd as scrutineers to verify the poll results.
- e-polling for each of the resolutions as set out in the Notice of 33rd AGM will take place only upon the conclusion of the deliberations of all the businesses transacted at the 33rd AGM. The registration for attendance will be closed, to facilitate commencement of the poll.
- e-polling counters will be set up in the Meeting Hall, for purpose of conducting the poll.
- Each shareholder/proxy is invited to cast his/her vote. The whole polling process for the 33rd AGM is expected to be concluded in 30 minutes. Thereafter the 33rd AGM will resume for the declaration of the poll results by the Chairman.



Enquiries

- For enquiries on the administrative details of this meeting, please contact the following persons during office hours (Monday - Friday from 8:30 a.m. to 5:30 p.m.):

TM Group Company Secretarial Division

Contact persons	Telephone No.
1. Puan Noorsham Abdul Rahman	+603-2240 1225
2. Puan Khatijah Mohd Noor	+603-2240 1223
3. Puan Sitinor Athirah Azli	+603-2240 1220

Symphony Share Registrars Sdn Bhd

Contact persons	Telephone No.
1. Encik Noor Isaruddin Che Man	+603-7841 8281
2. Puan Martini Mat Som	+603-7841 8284

Follow TM on Twitter :

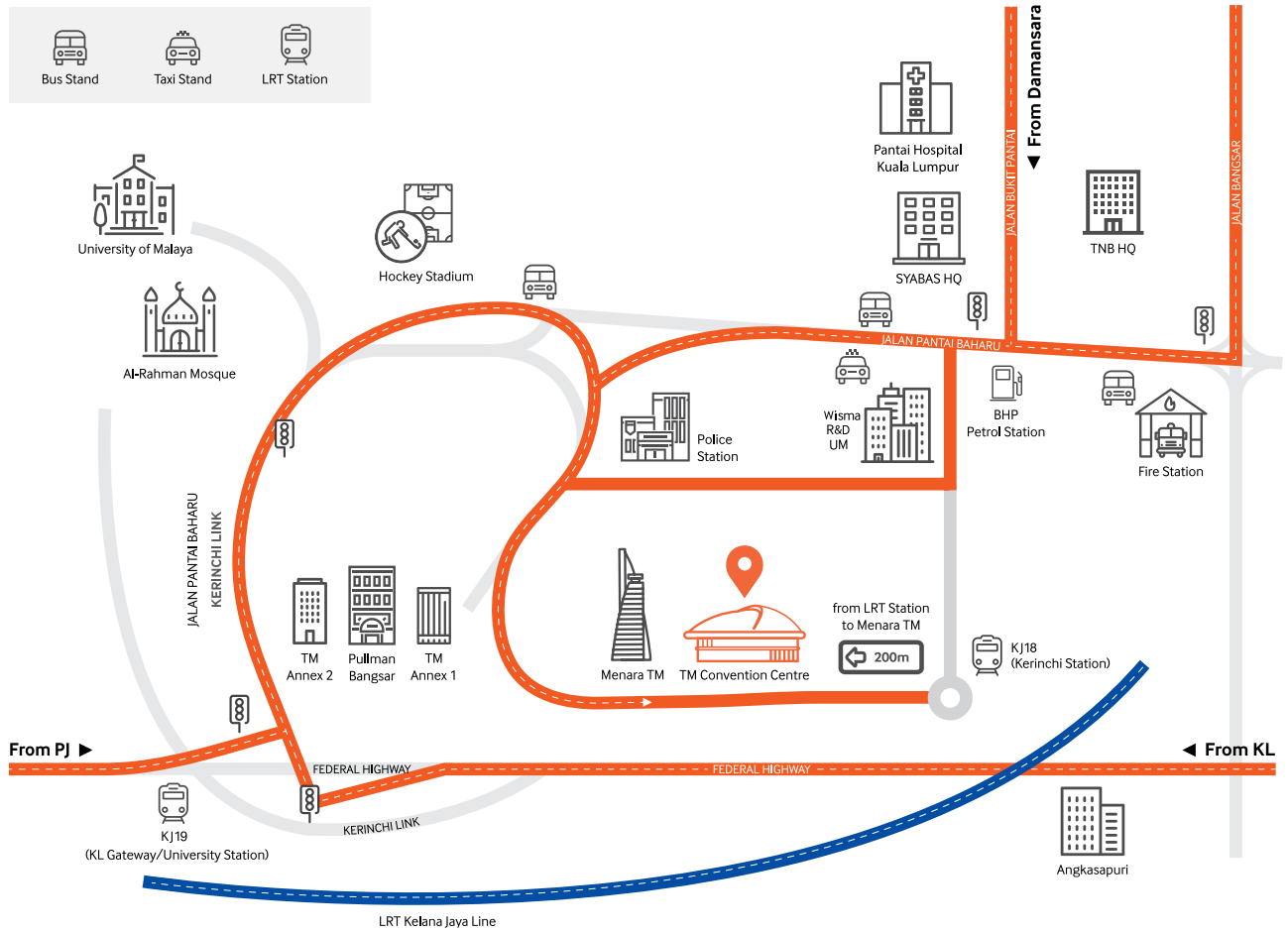
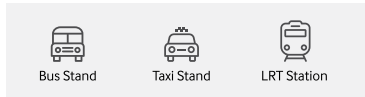
@unifi (www.twitter.com/unifi)

@helpmeunifi(www.twitter.com/helpmeunifi)



Direction

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REQUEST FORM

FOR PRINTED COPY OF INTEGRATED ANNUAL REPORT 2017



TELEKOM MALAYSIA BERHAD
(Company No. 128740-P)
(Incorporated in Malaysia)

Dear Shareholders,

We are pleased to provide our Integrated Annual Report 2017 (IAR 2017) in CD-ROM, which will enable you to download, print any relevant page or email the file as an attachment to your intended recipient. The same is also available on our website at tm.com.my/annualreport.

If you require a printed copy of the IAR 2017, please forward your request by completing and sending the Request Form below to our Share Registrar or email your request to ssr.helpdesk@symphony.com.my. The printed copy of the IAR 2017 shall be forwarded to you by ordinary post to the address indicated in the request form within four market days from the date of receipt of your request.

We thank you for your continuous support for our Company.

REQUEST FORM FOR PRINTED COPY OF TM'S INTEGRATED ANNUAL REPORT 2017

The Share Registrar
Symphony Share Registrars Sdn Bhd
Level 6, Symphony House
Pusat Dagangan Dana 1
Jalan PJU 1A/46
47301 Petaling Jaya, Selangor

Telephone No:

- +603-7841 8284 (Puan Martini Mat Som)
- +603-7841 8068 (Cik Haresha Mohd Firdauz)

Fax No:

- +603-7841 8151/52

Email Address:

- martini.matsom@symphony.com.my
- haresha@symphony.com.my
- ssr.helpdesk@symphony.com.my

Please send to me/us a printed copy of the English version of the Integrated Annual Report 2017.

Name of Shareholder : _____
NRIC No./Passport No./Company No. : _____
CDS Account No. : _____
Address : _____

Contact No./Email Address : _____

Dated this _____ day of _____ 2018

Signature of Shareholder

1. Fold Here

The Share Registrar
Symphony Share Registrars Sdn Bhd
Level 6, Symphony House
Pusat Dagangan Dana 1
Jalan PJU 1A/46
47301 Petaling Jaya
Selangor
Malaysia

Affix Stamp

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TELEKOM MALAYSIA BERHAD
(Company No. 128740-P)
(Incorporated in Malaysia)

PROXY FORM

“A”

I/We _____
(Full Name as per NRIC/Passport No./Certificate of Incorporation in capital letters)

Company No./NRIC No. (new) /Passport No. _____ (Old NRIC No.) _____

of _____
(Full address)

being a member of **TELEKOM MALAYSIA BERHAD** (128740-P) (the Company) hereby appoint: _____

_____ (Full Name as per NRIC/Passport in capital letters)

with NRIC No. (new)/Passport No. _____ (Old NRIC No.) _____

of _____
(Full address)

or failing him/her _____
(Full Name as per NRIC/Passport in capital letters)

with NRIC No. (new)/Passport No. _____ (Old NRIC No.) _____

of _____
(Full address)

or failing him/her, the Chairman of the Meeting, as my/our **first** proxy/proxies to vote for me/us on my/our behalf at the Thirty-third (33rd) Annual General Meeting (AGM) of the Company to be held at Kristal Hall, TM Convention Centre, Menara TM, Jalan Pantai Baharu, 50672 Kuala Lumpur, Malaysia on Thursday, 26 April 2018 at 10:00 a.m. and at any adjournment thereof.

“B” If you wish to appoint a second proxy, please complete this section.

I/We _____
(Full Name as per NRIC/Passport No./Certificate of Incorporation in capital letters)

Company No./NRIC No. (new)/Passport No. _____ (Old NRIC No.) _____

of _____
(Full address)

being a member of **TELEKOM MALAYSIA BERHAD** (128740-P) (the Company) hereby appoint: _____

_____ (Full Name as per NRIC/Passport in capital letters)

with NRIC No. (new)/Passport No. _____ (Old NRIC No.) _____

of _____
(Full address)

or failing him/her _____
(Full Name as per NRIC/Passport in capital letters)

with NRIC No. (new)/Passport No. _____ (Old NRIC No.) _____

of _____
(Full address)

or failing him/her, the Chairman of the Meeting, as my/our **second** proxy/proxies to vote for me/us on my/our behalf at the 33rd AGM of the Company to be held at Kristal Hall, TM Convention Centre, Menara TM, Jalan Pantai Baharu, 50672 Kuala Lumpur, Malaysia on Thursday, 26 April 2018 at 10:00 a.m. and at any adjournment thereof.

For appointment of two (2) proxies, percentage of shareholdings to be represented by the respective proxies must be indicated below:	
	Percentage (%)
Proxy “A”	
Proxy “B”	
Total	100%

I/We direct my/our proxy to vote on the following resolutions as I/we have indicated by marking the appropriate box with an ‘X’. If no indication is given, my/our proxy will vote or abstain from voting at his or her discretion and I/we authorise my/our proxy to vote (or abstain from voting) as he or she thinks fit in relation to any other matter which is put before the meeting.

No.	Resolutions	OR/SR*	Proxy “A”		Proxy “B”	
			For	Against	For	Against
Ordinary Business						
1.	Re-election of Dato’ Sri Mohammed Shazalli Ramly pursuant to Article 98(2)	- OR 1				
2.	Re-election of Nik Rizal Kamil Tan Sri Nik Ibrahim Kamil pursuant to Article 98(2)	- OR 2				
3.	Re-election of Datuk Bazlan Osman pursuant to Article 103	- OR 3				
4.	Re-election of YM Tunku Dato’ Mahmood Fawzy Tunku Muhiyiddin pursuant to Article 103	- OR 4				
5.	Re-election of Datuk Zalekha Hassan pursuant to Article 103	- OR 5				
6.	Payment of Directors’ fees	- OR 6				
7.	Payment of benefits payable to Non-Executive Directors	- OR 7				
8.	Re-appointment of PricewaterhouseCoopers PLT as Auditors of the Company and authorisation to Directors to fix their remuneration	- OR 8				
Special Business						
9.	Authority for Directors to Allot and Issue Shares pursuant to Section 75 of the Companies Act, 2016	- OR 9				
10.	Proposed Renewal of the Authority for Directors to Issue Shares in relation to the Dividend Reinvestment Scheme	- OR 10				
11.	Proposed Renewal of Shareholders’ Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature	- OR 11				
12.	Proposed Additional Shareholders’ Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature	- OR 12				
13.	Proposed grant to Dato’ Sri Mohammed Shazalli Ramly, MD/Group CEO of the Company	- OR 13				
14.	Proposed grant to Datuk Bazlan Osman, ED/Deputy Group CEO of the Company	- OR 14				
15.	Proposed adoption of a New Constitution of the Company	- SR 1				

* OR - Ordinary Resolution * SR - Special Resolution

Signed this _____ day of _____ 2018

No. of Ordinary Shares held	
CDS Account No. of the Authorised Nominee*	
Telephone No.	

* *Applicable to shares held under nominee account only*

Signature(s)/Common Seal of Member(s)

NOTES:

Proxy and/or Authorised Representative

- A Member entitled to attend, speak and vote at the meeting is entitled to appoint a proxy to attend, speak and vote in his/her stead. A proxy or representative may but need not be a Member of the Company. A member may appoint any person to be his/her proxy without verification to the proxy’s qualification.
- A Member shall not be entitled to appoint more than two (2) proxies to attend, speak and vote at the Meeting provided that where a Member of the Company is an authorised nominee as defined in accordance with the provisions of Securities Industry (Central Depositories) Act 1991 (SICDA), it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares in the Company standing to the credit of the said securities account. Where a Member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account (omnibus account), there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- Where a Member appoints two (2) proxies, the appointments shall be invalid unless the proportions of the holdings to be represented by each proxy are specified.

- The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly appointed under a Power of Attorney or if such appointer is a corporation, either under its common seal or under the hand of an officer or attorney duly appointed under a Power of Attorney. If the proxy form is signed under the hand of an officer duly authorised, it should be accompanied by a statement reading “signed as authorised officer under an Authorisation Document which is still in force, and no notice of revocation has been received”. If the proxy form is signed under the attorney duly appointed under a Power of Attorney, it should be accompanied by a statement reading “signed under a Power of Attorney which is still in force, and no notice of revocation has been received”. A copy of the Authorisation Document or the Power of Attorney, which should be valid in accordance with the laws of the jurisdiction in which it was created and is exercised, should be enclosed with the proxy form.
- A corporation which is a Member, may by resolution of its Directors or other governing body authorises such person as it thinks fit to act as its representative at the Meeting, in accordance with Article 92 of the Company’s Articles of Association (AA).
- The instrument appointing the proxy together with the duly registered Power of Attorney referred to in Note 4 above, if any, must be deposited at the office of the Share Registrar, Symphony Share Registrars Sdn Bhd (378993-D), Level 6, Symphony House, Pusat Dagangan Dana 1, Jalan PJU 1A/46, 47301 Petaling Jaya, Selangor, Malaysia not less than 24 hours before the time appointed for

taking of the poll or no later than 25 April 2018 at 12.00 noon. The Share Registrar will also provide a box at the ground floor of its office building for drop-in of proxy forms.

Members entitled to Attend

- For the purpose of determining a Member who shall be entitled to attend the 33rd AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Article 74(3) of the Company’s AA and Section 34(1) of the SICDA, to issue a General Meeting Record of Depositors (ROD) as at 18 April 2018. Only a depositor whose name appears on the Register of Members/ROD as at 18 April 2018 shall be entitled to attend, speak and vote at the said meeting or appoint proxy/proxies to attend, speak and/or vote on his/her behalf.

Personal Data Privacy

- By submitting the duly executed proxy form, the Member and his/her proxy consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010, for the purpose of the AGM, and any adjournment thereof.

Voting

- Pursuant to Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice of the 33rd AGM will be put to vote on a poll.

2. Fold this flap to seal

The Share Registrar
Symphony Share Registrars Sdn Bhd
Level 6, Symphony House
Pusat Dagangan Dana 1
Jalan PJU 1A/46
47301 Petaling Jaya
Selangor
Malaysia

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Dear Shareholders,

This CD-ROM contains the electronic version of Integrated Annual Report 2017.

A HELPDESK has been set up to assist our shareholders who may encounter problems regarding hardware, software or the start-up this CD-ROM. You can call our Group Brand and Communications' HELPDESK at telephone number: 03-2240 0958, Monday-Friday from 8.30 am to 5.30 pm.

We must emphasise, however, that you should refer to the printed documents as the authoritative source for financial figures and statistics. TM accepts no responsibility and shall not be liable for any loss arising from the use of figures and statistics in the CD-ROM.

Thank you for your continued support.

How to use this CD-ROM

This is an Auto-Play CD-ROM. Simply put the CD-ROM into your PC's CD-ROM drive and follow the instructions on-screen.



Minimum System Requirements

For Windows users

- Windows 8 or later
- 1GB RAM or higher
- High Colour (32-bit)
- 32x speed CD-ROM drive or higher
- Recommended screen resolution: 1366 x 768 pixels
- Adobe Acrobat Reader 10.3 or later

For Mac users

- Mac OS X v10.10 or higher
- 1GB RAM or higher
- Minimum 32-bit colour display
- 32x speed CD-ROM drive or higher
- Recommended screen resolution: 1366 x 768 pixels
- Adobe Acrobat Reader 10.3 or later

